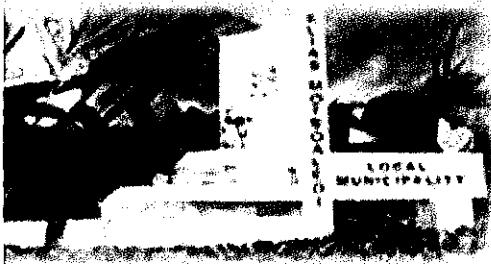


# **ELIAS MOTSOLEDI LOCAL MUNICIPALITY**

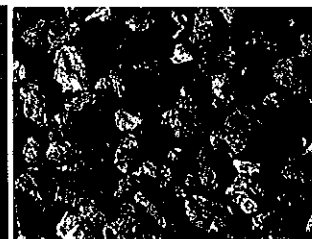
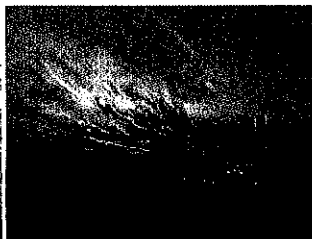
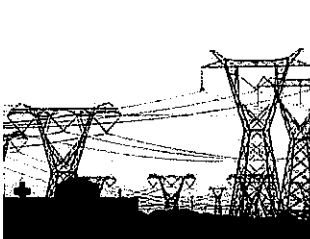


## **APPROVED 2021/2022 SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN**



*"Thé agro-economical and ecotourism heartland"*

*Motto: The sunshine valley*



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## 1. INTRODUCTION

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The development, implementation and monitoring of a Service Delivery and Budget Implementation Plan (SDBIP) is required by the Municipal Finance Management Act (MFMA). In terms of Circular 13 of National Treasury, "the SDBIP gives effect to the Integrated Development Plan (IDP) and budget of the municipality and will be possible if the IDP and budget are fully aligned with each other, as required by the MFMA."

As the budget gives effect to the strategic priorities of the municipality it is important to supplement the budget and the IDP with a management and implementation plan. The SDBIP serves as the commitment by the Municipality, which includes the administration, council and community, whereby the intended objectives and projected achievements are expressed in order to ensure that desired outcomes over the long term are achieved and these are implemented by the administration over the next twelve months.

The SDBIP provides the basis for measuring performance in service delivery against quarterly targets and implementing the budget based on monthly projections. Circular 13 further suggests that "the SDBIP provides the vital link between the mayor, council (executive) and the administration, and facilitates the process for holding management accountable for its performance. The SDBIP is a management, implementation and monitoring tool that will assist the mayor, councilor's, municipal manager, senior managers and community."

## 2. LEGISLATION

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The Municipal Finance Management Act (MFMA) defines a Service Delivery and Budget Implementation Plan (SDBIP) as: a detailed plan approved by the mayor of a municipality in terms of section 53 (1) (c) (ii) for implementing the municipality's delivery of municipal services and its annual budget, and which must indicate-

(a) projections for each month of-

- (i) revenue to be collected, by source; and
- (ii) operational and capital expenditure, by vote;

(b) service delivery targets and performance indicators for each quarter

Section 53 of the MFMA stipulates that the Mayor should approve the SDBIP within 28 days after the approval of the budget. The Mayor must also ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators as set out in the SDBIP are made public within 14 days after their approval.

The following National Treasury prescriptions, in terms of MFMA Circular 13, are applicable to the Elias Motsoaledi Local Municipality:

1. Monthly projections of revenue to be collected by source
2. Monthly projections of expenditure (operating and capital) and revenue for each vote<sup>1</sup> \*
3. Quarterly projections of service delivery targets and performance indicators for each vote
4. Ward information for expenditure and service delivery
5. Detailed capital works plan broken down by ward over three years

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<sup>1</sup> Section 1 of the MFMA defines a "vote" as:

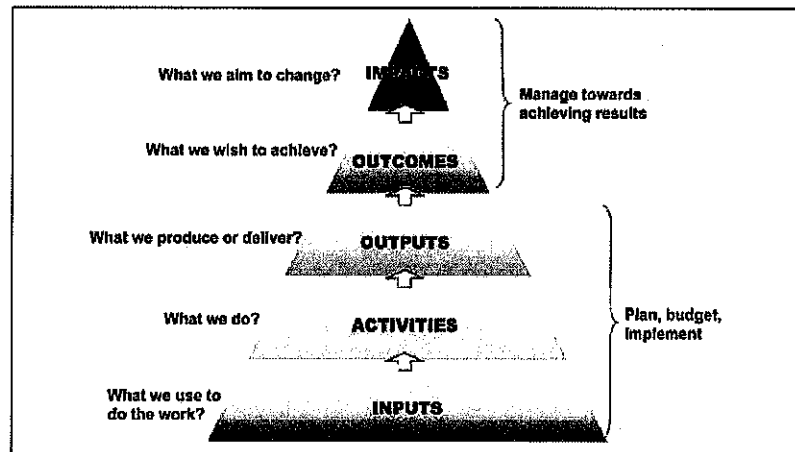
- a) one of the main segments into which a budget of a municipality is divided for the appropriation of money for the different departments or functional areas of the municipality; and
- b) which specifies the total amount that is appropriated for the purposes of the department or functional area concerned

### 3. METHODOLOGY AND CONTENT

The development of the SDBIP was influenced by the Priorities, Strategic Objectives, Programme Objectives and Strategies contained in the IDP ensuring progress towards the achievement thereof. The SDBIP of the Elias Motsoaledi Local Municipality is aligned to the Key Performance Areas (KPAs) as prescribed by the Performance Management Guide for Municipalities of 2001, with the addition of Spatial Rationale as another KPA to be focused upon.

The methodology followed by the municipality in the development of the SDBIP is in line with the Logic Model methodology proposed by National Treasury as contained in the Framework for Managing Programme Performance Information <sup>2</sup>(FMPPPI) that was published in May 2007. The accompanying figure as an extract from the FMPPPI is hereby indicated.

The Logic Model was followed whereby desired impacts were identified for each strategic objective with measurements and targets contributing to the achievement of those impacts. This was followed by the identification of programmes and associated outcomes and measurements and targets contributing to the achievement of those outcomes. Then SMART programme objectives and short, medium and long terms strategies were developed to achieve the outcomes and associated output indicators and targets.



Thereafter projects were identified with quarterly activities and required budget as well as required human resources, furniture and equipment (inputs). This process was used to prioritise projects, capital items to be acquired and the personnel budget.

The strategies of the municipality, which are linked to programmes, measurement and targets as well as projects focus on and are aligned to the National and Provincial priorities.

The key performance indicators and targets as well as the projects that are contained in this SDBIP are to measure, monitor and report on the implementation of the outcomes and strategies identified in the strategic phase of the IDP. Indicators are assigned quarterly targets and responsibilities to monitor performance.

The SDBIP is described as a layered plan. The top layer deals with consolidated service delivery targets and time frames as indicated on this plan. The second layer of the SDBIP, that need not be made public, will deal with the breakdown of more details of outputs per department and will be contained in the departmental managers SDBIPs.

<sup>2</sup> The Framework for Managing Programme Performance Information is available at: [www.treasury.gov.za](http://www.treasury.gov.za)

#### 4. VISION, MISSION AND VALUES

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The strategic vision of the organisation sets the long term goal the Municipality wants to achieve. Elias Motsoaledi Local Municipality's vision is one that "wishes" for a future that deals with the many challenges and needs of the community in building the first city since 1994. The **Vision** of Elias Motsoaledi Local Municipality is:

**"Thé agro-economical and ecotourism heartland"**

**Motto:**  
**The sunshine valley**

Elias Motsoaledi Local Municipality has summarized its objectives into the following mission statement that should provide everyone involved with the municipality (either as employee, stakeholder or community member) with the answer to justify the reason for its existence.

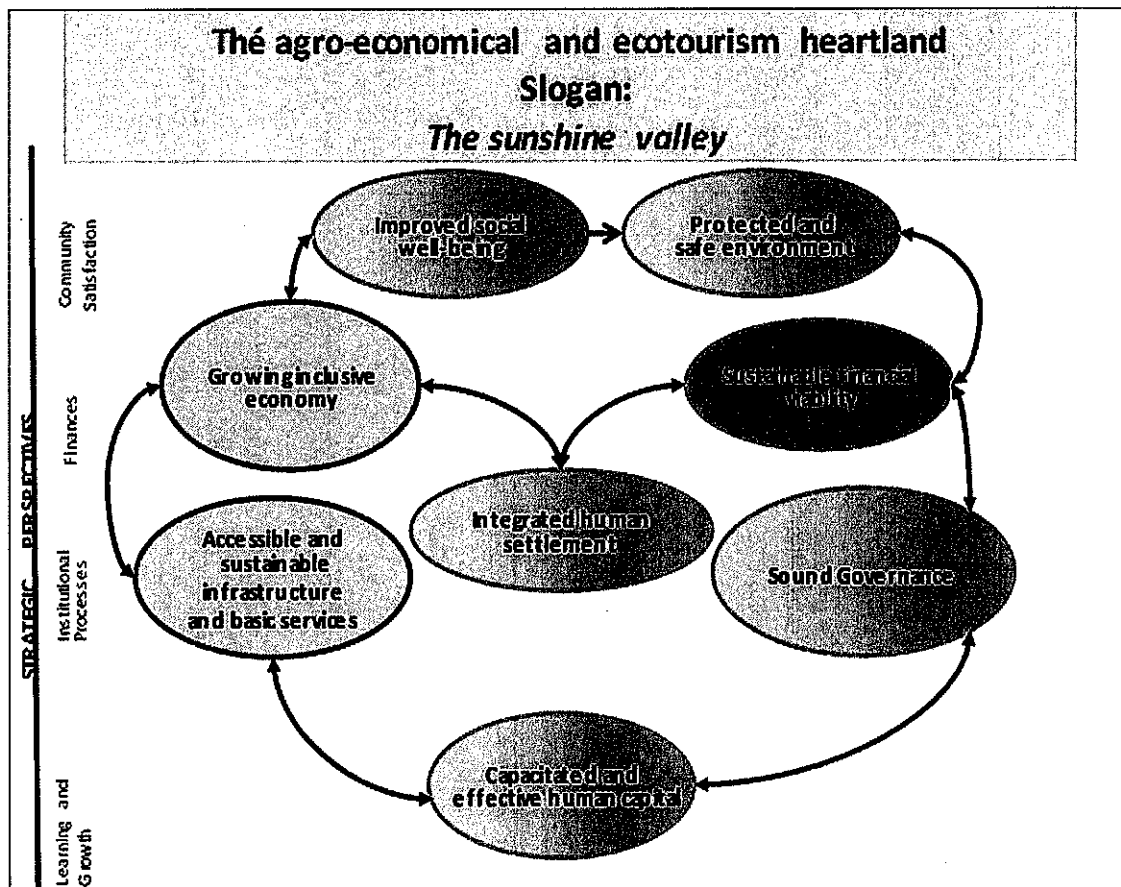
- To ensure provision of sustainable services
- To deepen democracy through public participation and communication
- Provision of services in a transparent, fair and accountable manner
- Provide public value for money
- To create a conducive environment for job creation and economic growth

The **Value** system of Elias Motsoaledi Local Municipality is articulated in the table below as follows:

| <b>Value</b>            | <b>Description</b>                                                                                                                                                                     |
|-------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| People first            | Everybody is empowered within the whole community                                                                                                                                      |
| Transparency            | Invite and encourage public sharing and democratic participation in council's activities.                                                                                              |
| Commitment              | Focus and concentrate on council's core activities in a consistent manner.                                                                                                             |
| Integrity               | Conduct council's business in a fair, responsible, flexible, equitable and honest manner.                                                                                              |
| Accountability          | Report regularly to all stakeholders regarding council's actual performance.                                                                                                           |
| Environmental Conscious | Taking care of the sensitive environment to ensure that the vision is achieved.                                                                                                        |
| Empowerment             | To be seen to be empowering our people, knowledge is power.                                                                                                                            |
| Service excellence      | In all aspects of conducting ourselves and our mandate, we will focus on service excellence.                                                                                           |
| Change                  | In order to move to a better quality life, something different needs to be done from what is being done now. In this regard change will be the main driver of doing things differently |

## 5. STRATEGIC OBJECTIVES

The Strategy Map below developed during the Strategic Planning Workshop held on the 18th-19th January 2016 inclusive depicts the Strategic Objectives on how the Elias Motsoaledi Local Municipality will be able to achieve its vision. These objectives were positioned in terms of the Balanced Scorecard Perspectives being: Learning and Growth; Institutional Processes; Financials; and Community Satisfaction. All the outputs contained in the SDBIP are aligned to the attainment of one or more of these objectives:



## 6. STRATEGIC ALIGNMENT

The strategy developed for Elias Motsoaledi Local Municipality (EMLM) should adhere to, incorporate and support various strategies and intentions of government both at national and provincial levels. Based on these strategic plans and priorities or objectives, Elias Motsoaledi Local Municipality has developed the following tabular matrix to plot how the strategic objectives will align to the different objectives and priorities developed from various spheres of government, as follows:

| Back to Basics Priorities                 | National Development Plan                    | Medium Term Strategic Framework                                         | National Outcomes                                                                     | Outcome 9 Outputs                                                                | EMLM Strategic Goals            | EMLM Outcomes                                                                                                                    |
|-------------------------------------------|----------------------------------------------|-------------------------------------------------------------------------|---------------------------------------------------------------------------------------|----------------------------------------------------------------------------------|---------------------------------|----------------------------------------------------------------------------------------------------------------------------------|
| Putting people and their concerns first   | Social protection                            | Contributing to a better Africa and a better world                      | 11 Create a better South Africa and contribute to a better and safer Africa and World |                                                                                  | Improved social well-being      | Creation of a safe social environment with the provision of a centralized, accessible multi-disciplined service center (Thusong) |
|                                           | Transforming society and uniting the country | Social cohesion and nation building                                     | 3 All people in South Africa feel and are safe                                        |                                                                                  |                                 |                                                                                                                                  |
|                                           | Building safer communities                   | Improving the quality of and expanding access to education and training | 1 Improved quality of basic education                                                 |                                                                                  |                                 |                                                                                                                                  |
| Sound financial management and accounting | Fighting corruption                          | Fighting corruption and crime                                           | 9 A responsive, accountable, effective and efficient local government system          | Implement a differentiated approach to municipal financing, planning and support | Sustainable financial viability | Increased generation of own revenue and sufficient reserves for investment into communities. Reduced grant dependency            |

| Back to Basics Priorities                           | National Development Plan                 | Medium Term Strategic Framework                                          | National Outcomes                                                                                                   | Outcome 9 Outputs                                                                                                             | EMLM Strategic Goals                                         | EMLM Outcomes                                          |
|-----------------------------------------------------|-------------------------------------------|--------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------|--------------------------------------------------------|
| Demonstrating good governance and administration    |                                           |                                                                          | 12 An efficient, effective and development oriented public service and an empowered, fair and inclusive citizenship | Single Window of co-ordination                                                                                                | Sound Governance                                             | Unqualified audit opinion                              |
| Sound institutional and administrative capabilities | Reforming the public service              |                                                                          | 5 Skilled and capable workforce to support an inclusive growth path                                                 | Improved municipal financial and administrative capacity                                                                      | Capacitated and effective human capital                      | Efficient workforce                                    |
| Delivering municipal services                       | Improving infrastructure                  | Ensuring access to adequate human settlements and quality basic services | 6 An efficient, competitive and responsive economic infrastructure network                                          | Improved access to Basic Services                                                                                             | Accessible and sustainable infrastructure and basic services | Reduction in basic service backlogs in our communities |
|                                                     | An economy that will create more jobs     | Radical economic transformation, rapid economic growth and job creation  | 4 Decent employment through inclusive economic growth                                                               | Implement the Community work programme and Co-operatives supported<br>Deepen democracy through a refined ward committee model | Growing inclusive economy                                    | Improved economic condition                            |
|                                                     | An inclusive and integrated rural economy | Rural development, land and agrarian reform and food security            | 7 Vibrant, equitable and sustainable rural communities with food security for all                                   | Actions supportive of the Human Settlement outcomes                                                                           | Integrated Human Settlement                                  | Improved living conditions                             |

| Back to Basics Priorities              | National Development Plan                 | Medium Term Strategic Framework                                   | National Outcomes                                                                            | Outcome 9 Outputs | EMLM Strategic Goals           | EMLM Outcomes                                                                  |
|----------------------------------------|-------------------------------------------|-------------------------------------------------------------------|----------------------------------------------------------------------------------------------|-------------------|--------------------------------|--------------------------------------------------------------------------------|
| Delivering municipal services (Contd.) | Reversing the spatial effect of apartheid |                                                                   | 8 Sustainable human settlements and improved quality of household life                       |                   | Integrated Human Settlement    | Improved living conditions                                                     |
|                                        | Transition to a low-carbon economy        |                                                                   | 10 Environment assets and natural resources that are well protected and continually enhanced |                   |                                |                                                                                |
|                                        | Quality health care for all               | Ensuring quality health care and social security for all citizens | 2 A long and healthy life for all South Africans                                             |                   | Protected and safe environment | The protection of flora and Fauna for sustainable eco-tourism and agro-economy |

## 7. PROJECTED MONTHLY REVENUE AND EXPENDITURE

One of the most important and basic priorities for any municipality is to collect all its revenue as budgeted for – the failure to collect all such revenue will undermine the ability of the municipality to deliver on services. The municipality MUST ensure that it has instituted measures to achieve monthly revenue targets for each revenue source. The revenue projections relate to actual cash expected to be collected and should reconcile to the cash flow statement approved with the budget documentation. The reason for specifying actual revenue collected rather than accrued (billed) revenue is to ensure that expenditure does not exceed actual income.

The expenditure projections relate to cash paid and should reconcile to the cash flow (reconciliation between revenue and expenditure per month) It is necessary to manage and monitor cash flow on a monthly basis to ensure that expenditure do not exceed income, which if not properly managed might lead to the municipality running into financial difficulties.

This section of the document is based upon the Budget MBRR B1 Schedules that serve as supporting documentation for the budget, in particular Schedules SB 12 - SB 17 and will deal with the following:

| Monthly Revenue Projections:                                                                     | Monthly Expenditure Projections:                                                                                                                                                                  | Cash Flow Projections:                                 |
|--------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------|
| a. Revenue by source;<br>b. Revenue by vote;<br>c. Revenue in terms of standard classifications. | a. Expenditure by type;<br>b. Overall expenditure:<br>i. By vote<br>ii. In terms of standard classifications<br>c. Capital expenditure:<br>i. By vote<br>ii. In terms of standard classifications | a. Cash receipts by source<br>b. Cash payments by type |

The SDBIP information on revenue and expenditure will be monitored and reported monthly in terms of section 71 of the MFMA

LIM472 Elias Motsoaledi - Table SA25 Budgeted monthly revenue and expenditure (by source and type)

| Description                                                  | Budget Year 2021/22 |                 |                 |                 |                 |                |                 |                 |                |                 |                 |                 | Medium Term Revenue and Budget |                          |                |
|--------------------------------------------------------------|---------------------|-----------------|-----------------|-----------------|-----------------|----------------|-----------------|-----------------|----------------|-----------------|-----------------|-----------------|--------------------------------|--------------------------|----------------|
|                                                              |                     |                 |                 |                 |                 |                |                 |                 |                |                 |                 |                 | Budget Year+1<br>2022/23       | Budget Year+2<br>2023/24 |                |
|                                                              | July                | August          | Sept.           | October         | November        | December       | January         | February        | March          | April           | May             | June            |                                |                          |                |
| <b>Revenue By Source</b>                                     |                     |                 |                 |                 |                 |                |                 |                 |                |                 |                 |                 |                                |                          |                |
| Property rates                                               | 3 403               | 3 403           | 3 403           | 3 403           | 3 403           | 3 403          | 3 403           | 3 403           | 3 403          | 3 403           | 3 403           | 1 429           | 38 885                         | 40 498                   | 42 280         |
| Service charges - electricity revenue                        | 7 552               | 7 326           | 7 322           | 7 551           | 8 213           | 8 445          | 8 179           | 8 177           | 7 793          | 7 966           | 8 465           | 17 226          | 104 214                        | 108 591                  | 113 369        |
| Service charges - water revenue                              | -                   | -               | -               | -               | -               | -              | -               | -               | -              | -               | -               | -               | -                              | -                        | -              |
| Service charges - sanitation revenue                         | -                   | -               | -               | -               | -               | -              | -               | -               | -              | -               | -               | -               | -                              | -                        | -              |
| Service charges - refuse revenue                             | 790                 | 790             | 790             | 790             | 790             | 790            | 790             | 790             | 790            | 790             | 790             | 583             | 9 276                          | 9 882                    | 10 316         |
| Rental of facilities and equipment                           | 75                  | 75              | 75              | 75              | 75              | 75             | 75              | 75              | 75             | 75              | 75              | 75              | 898                            | 936                      | 977            |
| Interest earned - external investments                       | 190                 | 217             | 223             | 163             | 213             | 283            | 126             | 179             | 141            | 100             | 60              | 7               | 1 900                          | 1 980                    | 2 067          |
| Interest earned - outstanding debtors                        | 1 354               | 1 357           | 702             | 1 069           | 1 648           | 1 276          | 1 110           | 887             | 1 092          | 976             | 895             | 713             | 12 860                         | 9 180                    | 7 408          |
| Dividends received                                           | -                   | -               | -               | -               | -               | -              | -               | -               | -              | -               | -               | -               | -                              | -                        | -              |
| Fines, penalties and forfeits                                | 5 987               | 6 992           | 6 124           | 3 997           | 4 848           | 5 983          | 7 955           | 5 864           | 2 756          | 3 838           | 4 793           | 5 935           | 65 071                         | 70 652                   | 73 761         |
| Licences and permits                                         | 445                 | 458             | 398             | 497             | 460             | 409            | 549             | 379             | 225            | 477             | 529             | 414             | 5 240                          | 5 460                    | 5 701          |
| Agency services                                              | -                   | -               | -               | -               | -               | -              | -               | -               | -              | -               | -               | -               | -                              | -                        | -              |
| Transfers and subsidies                                      | 106 141             | -               | -               | 875             | -               | 103 735        | 55              | 55              | 55             | 55              | 1 001           | -               | 307 637                        | 322 626                  | 316 577        |
| Other revenue                                                | 55                  | 55              | -               | -               | 55              | 55             | -               | -               | -              | -               | -               | 55              | 664                            | 692                      | 722            |
| Gains                                                        | -                   | -               | -               | -               | -               | -              | -               | -               | -              | -               | -               | -               | -                              | -                        | -              |
| <b>Total Revenue excluding capital transfers</b>             | <b>125 992</b>      | <b>20 674</b>   | <b>19 093</b>   | <b>18 476</b>   | <b>19 705</b>   | <b>124 484</b> | <b>22 242</b>   | <b>19 789</b>   | <b>112 215</b> | <b>17 681</b>   | <b>19 867</b>   | <b>26 437</b>   | <b>646 626</b>                 | <b>570 496</b>           | <b>573 178</b> |
| <b>Expenditure By Type</b>                                   |                     |                 |                 |                 |                 |                |                 |                 |                |                 |                 |                 |                                |                          |                |
| Employee related costs                                       | 13 615              | 13 552          | 13 558          | 13 552          | 13 578          | 13 584         | 13 552          | 13 558          | 13 565         | 13 568          | 13 570          | 13 963          | 183 212                        | 170 102                  | 177 553        |
| Remuneration of councillors                                  | 2 278               | 2 278           | 2 278           | 2 278           | 2 278           | 2 278          | 2 278           | 2 278           | 2 278          | 2 278           | 2 278           | 2 278           | 27 334                         | 28 428                   | 29 565         |
| Debt impairment                                              | 4 053               | 4 053           | 4 053           | 4 053           | 4 053           | 4 053          | 4 053           | 4 053           | 4 053          | 4 053           | 4 053           | 4 053           | 48 632                         | 50 675                   | 52 904         |
| Depreciation & asset impairment                              | 4 866               | 4 866           | 4 866           | 4 866           | 4 866           | 4 866          | 4 866           | 4 866           | 4 866          | 4 866           | 4 866           | 4 866           | 58 392                         | 60 845                   | 63 522         |
| Finance charges                                              | 319                 | 325             | 540             | 631             | 337             | 217            | 85              | 208             | 187            | 102             | 341             | 437             | 3 729                          | 2 653                    | 1 880          |
| Bulk purchases - electricity                                 | 9 085               | 8 918           | 8 123           | 8 369           | 8 053           | 9 691          | 8 618           | 9 616           | 9 222          | 9 888           | 10 520          | 9 921           | 110 035                        | 114 656                  | 119 701        |
| Inventory consumed                                           | 1 506               | 2 156           | 1 747           | 1 356           | 1 318           | 1 181          | 2 035           | 1 686           | 1 913          | 1 593           | 1 504           | 1 546           | 19 551                         | 20 372                   | 20 640         |
| Contracted services                                          | 10 278              | 4 843           | 5 796           | 5 386           | 5 352           | 6 218          | 5 834           | 4 140           | 4 456          | 3 291           | 5 152           | 3 357           | 64 102                         | 51 538                   | 45 479         |
| Transfers and subsidies                                      | 307                 | 353             | 272             | 317             | 272             | 272            | 272             | 448             | 272            | 327             | 272             | 400             | 3 784                          | 3 943                    | 4 116          |
| Other expenditure                                            | 5 225               | 2 902           | 2 496           | 2 356           | 2 280           | 2 568          | 1 946           | 2 250           | 2 580          | 1 653           | 3 658           | 4 011           | 33 904                         | 33 203                   | 34 663         |
| Losses                                                       | -                   | -               | -               | -               | -               | -              | -               | -               | -              | -               | -               | -               | -                              | -                        | -              |
| <b>Total Expenditure</b>                                     | <b>51 533</b>       | <b>44 245</b>   | <b>43 729</b>   | <b>43 163</b>   | <b>42 387</b>   | <b>44 937</b>  | <b>43 638</b>   | <b>43 099</b>   | <b>43 372</b>  | <b>41 629</b>   | <b>46 214</b>   | <b>44 831</b>   | <b>532 675</b>                 | <b>536 415</b>           | <b>550 024</b> |
| <b>Surplus/(Deficit)</b>                                     | <b>74 459</b>       | <b>(23 571)</b> | <b>(24 636)</b> | <b>(24 686)</b> | <b>(22 681)</b> | <b>79 517</b>  | <b>(21 295)</b> | <b>(23 310)</b> | <b>68 843</b>  | <b>(23 948)</b> | <b>(26 347)</b> | <b>(18 394)</b> | <b>13 951</b>                  | <b>34 082</b>            | <b>23 154</b>  |
| Transfers and subsidies - capital                            | 6 732               | 6 415           | 5 342           | -               | 25 745          | -              | 6 000           | 25 824          | -              | 3 273           | -               | -               | 79 332                         | 72 806                   | 76 364         |
| Transfers and subsidies - capital                            | -                   | -               | -               | -               | -               | -              | -               | -               | -              | -               | -               | -               | -                              | -                        | -              |
| <b>Surplus/(Deficit) after capital transfers &amp; contr</b> | <b>81 192</b>       | <b>(17 156)</b> | <b>(19 294)</b> | <b>(24 686)</b> | <b>3 064</b>    | <b>79 517</b>  | <b>(15 295)</b> | <b>2 513</b>    | <b>68 843</b>  | <b>(20 675)</b> | <b>(26 347)</b> | <b>(18 394)</b> | <b>93 283</b>                  | <b>106 688</b>           | <b>99 518</b>  |
| Taxation                                                     | -                   | -               | -               | -               | -               | -              | -               | -               | -              | -               | -               | -               | -                              | -                        | -              |
| Attributable to minorities                                   | -                   | -               | -               | -               | -               | -              | -               | -               | -              | -               | -               | -               | -                              | -                        | -              |
| Share of surplus/ (deficit) of associate                     | -                   | -               | -               | -               | -               | -              | -               | -               | -              | -               | -               | -               | -                              | -                        | -              |
| <b>Surplus/(Deficit)</b>                                     | <b>81 192</b>       | <b>(17 156)</b> | <b>(19 294)</b> | <b>(24 686)</b> | <b>3 064</b>    | <b>79 517</b>  | <b>(15 295)</b> | <b>2 513</b>    | <b>68 843</b>  | <b>(20 675)</b> | <b>(26 347)</b> | <b>(18 394)</b> | <b>93 283</b>                  | <b>106 688</b>           | <b>99 518</b>  |

LIM472 Elias Motsoaledi - Table SA26 Budgeted monthly revenue and expenditure (by vote)

LIM472 Elias Motsoaledi - Table SA26 Budgeted monthly revenue and expenditure (by vote)

| Description                               | Budget Year 2021/22 |          |          |          |          |          |          |          |         |          |          |          | Medium Term Revenue and |                        |                        |
|-------------------------------------------|---------------------|----------|----------|----------|----------|----------|----------|----------|---------|----------|----------|----------|-------------------------|------------------------|------------------------|
|                                           | July                | August   | Sept.    | October  | November | December | January  | February | March   | April    | May      | June     | Budget Year 2021/22     | Budget Year +1 2022/23 | Budget Year +2 2023/24 |
| Revenue by Vote                           |                     |          |          |          |          |          |          |          |         |          |          |          |                         |                        |                        |
| Vote 1 - Executive & Council              | 8 429               |          |          |          |          | 20 992   |          |          | 13 399  |          |          | -        | 42 820                  | 45 222                 | 44 367                 |
| Vote 2 - Municipal Manager Town Secretary | 20 540              |          |          |          |          | 9 602    |          |          | 12 008  |          |          | -        | 42 149                  | 44 514                 | 43 672                 |
| Vote 3 - Budget & Treasury                | 17 059              | 4 130    | 4 266    | 4 270    | 4 416    | 12 344   | 4 364    | 4 337    | 8 637   | 4 367    | 4 035    | 2 560    | 74 785                  | 74 109                 | 73 588                 |
| Vote 4 - Corporate Services               | 15 249              | 0        | 0        | 0        | 0        | 14 389   | 0        | 0        | 17 111  | 0        | 0        | 0        | 46 749                  | 49 372                 | 48 438                 |
| Vote 5 - Community Services               | 32 793              | 8 250    | 7 318    | 5 293    | 6 108    | 20 087   | 9 290    | 7 042    | 16 177  | 5 111    | 6 122    | 6 941    | 130 531                 | 139 793                | 142 565                |
| Vote 6 - Technical Services               | 26 821              | 14 678   | 12 819   | 8 006    | 34 895   | 32 676   | 14 556   | 34 202   | 34 323  | 11 445   | 8 678    | 16 904   | 250 001                 | 251 313                | 258 841                |
| Vote 7 - Developmental Planning           | 3 681               | 32       | 32       | 907      | 32       | 4 413    | 32       | 32       | 6 796   | 32       | 1 032    | 32       | 17 052                  | 15 681                 | 15 409                 |
| Vote 8 - Executive Support                | 8 153               | -        | -        | -        | -        | 9 954    | -        | -        | 3 764   | -        | -        | -        | 21 871                  | 23 098                 | 22 661                 |
| Total Revenue by Vote                     | 132 725             | 27 089   | 24 435   | 18 476   | 45 451   | 124 454  | 28 242   | 45 613   | 112 215 | 20 954   | 19 867   | 26 437   | 625 958                 | 643 102                | 649 542                |
| Expenditure by Vote to be appropriated    |                     |          |          |          |          |          |          |          |         |          |          |          |                         |                        |                        |
| Vote 1 - Executive & Council              | 3 296               | 3 097    | 3 015    | 3 054    | 3 127    | 3 160    | 2 989    | 3 201    | 2 984   | 2 967    | 2 999    | 3 223    | 37 114                  | 38 618                 | 40 204                 |
| Vote 2 - Municipal Manager Town Secretary | 4 132               | 2 279    | 3 543    | 3 034    | 3 310    | 3 162    | 3 651    | 2 343    | 3 299   | 2 169    | 2 993    | 2 283    | 36 199                  | 34 964                 | 36 493                 |
| Vote 3 - Budget & Treasury                | 10 198              | 5 238    | 5 190    | 4 631    | 4 661    | 3 977    | 4 056    | 3 515    | 4 360   | 3 761    | 4 360    | 3 555    | 57 501                  | 57 311                 | 54 889                 |
| Vote 4 - Corporate Services               | 3 701               | 2 479    | 2 884    | 2 499    | 2 627    | 4 061    | 2 745    | 3 199    | 2 867   | 2 225    | 3 776    | 2 643    | 35 707                  | 37 204                 | 38 800                 |
| Vote 5 - Community Services               | 9 323               | 9 661    | 9 037    | 9 341    | 8 743    | 9 238    | 9 364    | 8 661    | 8 750   | 8 905    | 8 945    | 9 025    | 108 992                 | 105 791                | 106 641                |
| Vote 6 - Technical Services               | 18 764              | 19 372   | 17 967   | 18 450   | 17 459   | 18 991   | 18 547   | 19 779   | 18 872  | 19 485   | 20 586   | 19 939   | 228 211                 | 234 489                | 243 734                |
| Vote 7 - Developmental Planning           | 896                 | 902      | 882      | 937      | 888      | 1 109    | 972      | 885      | 1 025   | 890      | 987      | 2 920    | 13 293                  | 11 725                 | 12 239                 |
| Vote 8 - Executive Support                | 1 223               | 1 218    | 1 210    | 1 215    | 1 572    | 1 238    | 1 214    | 1 516    | 1 215   | 1 226    | 1 568    | 1 243    | 15 657                  | 16 312                 | 17 023                 |
| Total Expenditure by Vote                 | 51 533              | 44 245   | 43 729   | 43 163   | 42 387   | 44 937   | 43 538   | 43 099   | 43 372  | 41 629   | 46 214   | 44 831   | 532 675                 | 536 415                | 550 024                |
| Surplus/(Deficit) before assoc.           | 81 192              | (17 156) | (19 294) | (24 686) | 3 064    | 79 517   | (15 295) | 2 513    | 68 843  | (20 675) | (26 347) | (18 394) | 93 283                  | 106 688                | 99 518                 |
| Taxation                                  | -                   | -        | -        | -        | -        | -        | -        | -        | -       | -        | -        | -        | -                       | -                      | -                      |
| Attributable to minorities                | -                   | -        | -        | -        | -        | -        | -        | -        | -       | -        | -        | -        | -                       | -                      | -                      |
| Share of surplus/ (deficit) of associate  | -                   | -        | -        | -        | -        | -        | -        | -        | -       | -        | -        | -        | -                       | -                      | -                      |
| Surplus/(Deficit)                         | 81 192              | (17 156) | (19 294) | (24 686) | 3 064    | 79 517   | (15 295) | 2 513    | 68 843  | (20 675) | (26 347) | (18 394) | 93 283                  | 106 688                | 99 518                 |

LIM472 Elias Motsoaledi - Table SA27 Budgeted monthly revenue and expenditure (by functional classification)

| Description                                | Budget Year 2021/22 |          |          |          |          |          |          |          |         |          |          |          | Medium Term Revenue and |                        |                        |
|--------------------------------------------|---------------------|----------|----------|----------|----------|----------|----------|----------|---------|----------|----------|----------|-------------------------|------------------------|------------------------|
|                                            | July                | August   | Sept.    | October  | November | December | January  | February | March   | April    | May      | June     | Budget Year 2021/22     | Budget Year +1 2022/23 | Budget Year +2 2023/24 |
| <b>Revenue - Functional</b>                |                     |          |          |          |          |          |          |          |         |          |          |          |                         |                        |                        |
| <b>Governance and administration</b>       | 74 540              | 4 130    | 4 266    | 4 270    | 4 416    | 71 642   | 4 364    | 4 337    | 62 257  | 4 367    | 4 035    | 2 560    | 245 185                 | 254 069                | 250 145                |
| Executive and council                      | 10 087              |          |          |          |          | 22 840   |          |          | 15 742  |          |          |          | 48 669                  | 51 400                 | 50 427                 |
| Finance and administration                 | 59 901              | 4 130    | 4 266    | 4 270    | 4 416    | 45 743   | 4 364    | 4 337    | 41 938  | 4 367    | 4 035    | 2 560    | 184 328                 | 189 798                | 187 089                |
| Internal audit                             | 4 552               |          |          |          |          | 3 059    |          |          | 4 576   |          |          |          | 12 188                  | 12 872                 | 12 628                 |
| <b>Community and public safety</b>         | 17 110              | 6 984    | 6 130    | 3 997    | 4 857    | 12 476   | 7 951    | 5 873    | 8 438   | 3 843    | 4 784    | 5 941    | 88 396                  | 95 281                 | 97 927                 |
| Community and social services              | 3 814               | 6        | 6        | 6        | 6        | 3 867    | 6        | 6        | 2 186   | 6        | 6        | 6        | 9 924                   | 10 479                 | 10 286                 |
| Sport and recreation                       | 7 310               | 3        | 3        | 3        | 3        | 2 630    | 3        | 3        | 3 506   | 3        | 3        | 3        | 13 472                  | 14 227                 | 13 960                 |
| Public safety                              | 5 986               | 6 985    | 6 121    | 3 988    | 4 848    | 5 978    | 7 942    | 5 864    | 2 746   | 3 834    | 4 775    | 5 932    | 65 000                  | 70 575                 | 73 680                 |
| <b>Economic and environmental services</b> | 11 002              | 7 001    | 519      | 1 502    | 26 326   | 24 222   | 670      | 26 324   | 25 915  | 598      | 1 669    | 538      | 126 286                 | 132 324                | 134 206                |
| Planning and development                   | 6 296               | 32       | 32       | 907      | 32       | 7 070    | 32       | 32       | 8 788   | 32       | 1 032    | 32       | 24 295                  | 23 330                 | 22 914                 |
| Road transport                             | 3 585               | 6 989    | 487      | 595      | 26 294   | 16 132   | 638      | 26 292   | 16 471  | 567      | 637      | 506      | 99 173                  | 106 018                | 108 372                |
| Environmental protection                   | 1 122               |          |          |          |          | 1 020    |          |          | 676     |          |          |          | 2 818                   | 2 976                  | 2 919                  |
| <b>Trading services</b>                    | 30 073              | 8 984    | 13 520   | 8 707    | 9 851    | 16 114   | 15 257   | 9 079    | 15 605  | 12 146   | 9 379    | 17 398   | 166 092                 | 161 427                | 167 265                |
| Energy sources                             | 16 665              | 8 173    | 12 730   | 7 917    | 9 060    | 10 771   | 14 467   | 8 289    | 9 200   | 11 355   | 8 589    | 16 814   | 134 030                 | 127 482                | 133 340                |
| Waste management                           | 13 408              | 790      | 790      | 790      | 790      | 5 344    | 790      | 790      | 6 405   | 790      | 790      | 583      | 32 062                  | 33 945                 | 33 925                 |
| <b>Total Revenue - Functional</b>          | 132 725             | 27 089   | 24 435   | 18 476   | 45 451   | 124 484  | 28 242   | 45 613   | 112 215 | 20 954   | 19 867   | 26 437   | 625 956                 | 643 102                | 649 542                |
| <b>Expenditure - Functional</b>            |                     |          |          |          |          |          |          |          |         |          |          |          |                         |                        |                        |
| <b>Governance and administration</b>       | 23 661              | 16 505   | 17 661   | 16 163   | 16 486   | 16 658   | 16 019   | 15 444   | 16 239  | 13 538   | 17 413   | 14 999   | 200 775                 | 202 371                | 205 226                |
| Executive and council                      | 3 748               | 3 523    | 3 481    | 3 501    | 3 584    | 3 568    | 3 470    | 3 692    | 3 478   | 3 350    | 3 477    | 3 706    | 42 577                  | 44 307                 | 46 137                 |
| Finance and administration                 | 18 461              | 12 728   | 13 224   | 12 100   | 12 223   | 12 324   | 11 156   | 11 505   | 12 097  | 9 974    | 13 426   | 10 986   | 150 204                 | 149 733                | 150 392                |
| Internal audit                             | 1 453               | 254      | 957      | 551      | 679      | 766      | 1 393    | 247      | 663     | 215      | 510      | 308      | 7 995                   | 8 331                  | 8 698                  |
| <b>Community and public safety</b>         | 6 311               | 6 580    | 6 425    | 6 239    | 6 334    | 6 502    | 6 239    | 6 206    | 6 645   | 6 400    | 5 947    | 6 546    | 76 374                  | 79 456                 | 82 820                 |
| Community and social services              | 587                 | 595      | 587      | 571      | 575      | 584      | 678      | 588      | 572     | 639      | 561      | 762      | 7 280                   | 7 586                  | 7 920                  |
| Sport and recreation                       | 997                 | 1 112    | 1 047    | 1 009    | 997      | 1 030    | 1 185    | 1 043    | 1 123   | 1 178    | 1 056    | 1 005    | 12 783                  | 13 320                 | 13 906                 |
| Public safety                              | 4 727               | 4 872    | 4 791    | 4 659    | 4 761    | 4 888    | 4 376    | 4 595    | 4 950   | 4 583    | 4 330    | 4 778    | 56 311                  | 58 550                 | 60 994                 |
| <b>Economic and environmental services</b> | 8 491               | 8 126    | 8 156    | 8 639    | 8 351    | 8 519    | 8 028    | 8 118    | 8 537   | 8 205    | 8 302    | 10 180   | 101 551                 | 103 883                | 108 354                |
| Planning and development                   | 1 407               | 1 221    | 1 264    | 1 331    | 1 348    | 1 537    | 1 362    | 1 192    | 1 423   | 1 209    | 1 396    | 3 260    | 17 950                  | 16 773                 | 17 506                 |
| Road transport                             | 7 031               | 6 849    | 6 838    | 7 152    | 6 948    | 6 928    | 6 613    | 6 870    | 7 059   | 6 942    | 6 853    | 6 853    | 82 936                  | 86 416                 | 90 124                 |
| Environmental protection                   | 54                  | 55       | 54       | 55       | 54       | 55       | 54       | 56       | 54      | 54       | 53       | 66       | 665                     | 693                    | 724                    |
| <b>Trading services</b>                    | 13 070              | 13 035   | 11 486   | 12 231   | 11 216   | 13 288   | 13 251   | 13 331   | 11 951  | 13 486   | 14 552   | 13 106   | 153 974                 | 150 705                | 153 623                |
| Energy sources                             | 10 742              | 10 608   | 9 544    | 9 797    | 9 511    | 11 201   | 10 812   | 11 532   | 10 528  | 11 632   | 12 232   | 11 302   | 129 442                 | 132 795                | 138 598                |
| Waste management                           | 2 328               | 2 427    | 1 943    | 2 434    | 1 705    | 2 057    | 2 439    | 1 800    | 1 423   | 1 854    | 2 320    | 1 804    | 24 532                  | 17 910                 | 15 025                 |
| <b>Total Expenditure - Functional</b>      | 51 533              | 44 245   | 43 729   | 43 163   | 42 367   | 44 937   | 43 538   | 43 099   | 43 372  | 41 629   | 46 214   | 44 831   | 532 675                 | 536 415                | 550 024                |
| Surplus/(Deficit) before assoc.            | 81 192              | (17 156) | (19 294) | (24 686) | 3 064    | 79 517   | (15 295) | 2 513    | 68 843  | (20 675) | (26 347) | (18 394) | 93 283                  | 106 688                | 99 518                 |
| Share of surplus/ (deficit) of associate   |                     |          |          |          |          |          |          |          |         |          |          |          |                         |                        |                        |
| <b>Surplus/(Deficit)</b>                   | 81 192              | (17 156) | (19 294) | (24 686) | 3 064    | 79 517   | (15 295) | 2 513    | 68 843  | (20 675) | (26 347) | (18 394) | 93 283                  | 106 688                | 99 518                 |

LIM472 Elias Motsoaledi - Table SA28 Budgeted monthly capital expenditure (by vote)

| Description                                       | Budget Year 2021/22 |               |               |               |              |              |              |              |              |              |              |              | Medium Term Revenue and |                        |                        |
|---------------------------------------------------|---------------------|---------------|---------------|---------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|-------------------------|------------------------|------------------------|
|                                                   | July                | August        | Sept.         | October       | Nov.         | Dec.         | January      | Feb.         | March        | April        | May          | June         | Budget Year 2021/22     | Budget Year +1 2022/23 | Budget Year +2 2023/24 |
| <b>Multi-year expenditure to be appropriated</b>  |                     |               |               |               |              |              |              |              |              |              |              |              |                         |                        |                        |
| Vote 1 - Executive & Council                      | -                   | -             | -             | -             | -            | -            | -            | -            | -            | -            | -            | -            | -                       | -                      | -                      |
| Vote 2 - Municipal Manager Town Secretary and     | -                   | -             | -             | -             | -            | -            | -            | -            | -            | -            | -            | -            | -                       | -                      | -                      |
| Vote 3 - Budget & Treasury                        | -                   | -             | -             | -             | -            | -            | -            | -            | -            | -            | -            | -            | -                       | -                      | -                      |
| Vote 4 - Corporate Services                       | 185                 | 35            |               |               | 65           | 345          | 80           |              | 130          |              | 80           |              | 920                     | 2 200                  | 1 100                  |
| Vote 5 - Community Services                       | -                   | 105           | -             | 330           | 90           | 129          | -            | 99           | 47           | -            | -            | -            | 800                     | 2 400                  | 1 000                  |
| Vote 6 - Technical Services                       | 4 614               | 3 859         | 7 883         | 3 365         | 2 548        | 3 377        | 366          | 1 957        | 1 058        | 362          | 1 625        | 1 117        | 32 131                  | 82 321                 | 17 600                 |
| Vote 7 - Developmental Planning                   | -                   | -             | -             | -             | -            | -            | -            | -            | -            | -            | -            | -            | -                       | -                      | -                      |
| Vote 8 - Executive Support                        | -                   | -             | -             | -             | -            | -            | -            | -            | -            | -            | -            | -            | -                       | -                      | -                      |
| <b>Capital multi-year expenditure sub-total</b>   | <b>4 799</b>        | <b>3 999</b>  | <b>7 883</b>  | <b>3 695</b>  | <b>2 703</b> | <b>3 850</b> | <b>446</b>   | <b>2 055</b> | <b>1 236</b> | <b>362</b>   | <b>1 705</b> | <b>1 117</b> | <b>33 851</b>           | <b>86 921</b>          | <b>19 700</b>          |
| <b>Single-year expenditure to be appropriated</b> |                     |               |               |               |              |              |              |              |              |              |              |              |                         |                        |                        |
| Vote 1 - Executive & Council                      | -                   | -             | -             | -             | -            | -            | -            | -            | -            | -            | -            | -            | -                       | -                      | -                      |
| Vote 2 - Municipal Manager Town Secretary and     | -                   | -             | -             | -             | -            | -            | -            | -            | -            | -            | -            | -            | -                       | -                      | -                      |
| Vote 3 - Budget & Treasury                        |                     | 600           |               |               |              |              |              |              |              |              |              |              | 600                     |                        |                        |
| Vote 4 - Corporate Services                       |                     |               |               |               |              |              |              |              |              |              |              |              |                         |                        |                        |
| Vote 5 - Community Services                       |                     | 200           | 189           |               |              |              | 368          |              |              | 43           |              |              |                         |                        |                        |
| Vote 6 - Technical Services                       | 8 116               | 8 923         | 4 047         | 8 461         | 3 849        | 4 435        | 4 553        | 1 800        | 1 882        | 2 952        | 1 981        | 2 642        | 53 642                  | 5 685                  | 66 464                 |
| Vote 7 - Developmental Planning                   | -                   | -             | -             | -             | -            | -            | -            | -            | -            | -            | -            | 1 100        | 1 100                   | -                      | -                      |
| Vote 8 - Executive Support                        | -                   | -             | -             | -             | -            | -            | -            | -            | -            | -            | -            | -            | -                       | -                      | -                      |
| <b>Capital single-year expenditure sub-total</b>  | <b>8 116</b>        | <b>9 723</b>  | <b>4 236</b>  | <b>8 461</b>  | <b>3 849</b> | <b>4 435</b> | <b>4 921</b> | <b>1 800</b> | <b>1 882</b> | <b>2 995</b> | <b>1 981</b> | <b>3 742</b> | <b>56 142</b>           | <b>7 685</b>           | <b>67 364</b>          |
| <b>Total Capital Expenditure</b>                  | <b>12 915</b>       | <b>13 723</b> | <b>12 118</b> | <b>12 156</b> | <b>6 553</b> | <b>8 285</b> | <b>5 367</b> | <b>3 856</b> | <b>3 118</b> | <b>3 357</b> | <b>3 686</b> | <b>4 859</b> | <b>89 992</b>           | <b>94 606</b>          | <b>87 064</b>          |

LIM472 Elias Motsoaledi - Table SA29 Budgeted monthly capital expenditure (by functional classification)

| Description                                   | Budget Year 2021/22 |        |        |         |       |       |         |       |       |       |       |       | Medium Term Revenue and   |                              |                              |
|-----------------------------------------------|---------------------|--------|--------|---------|-------|-------|---------|-------|-------|-------|-------|-------|---------------------------|------------------------------|------------------------------|
|                                               |                     |        |        |         |       |       |         |       |       |       |       |       | Budget<br>Year<br>2021/22 | Budget<br>Year +1<br>2022/23 | Budget<br>Year +2<br>2023/24 |
|                                               | July                | August | Sept.  | October | Nov.  | Dec.  | January | Feb.  | March | April | May   | June  |                           |                              |                              |
| <b>Capital Expenditure - Functional</b>       |                     |        |        |         |       |       |         |       |       |       |       |       |                           |                              |                              |
| <b>Governance and administration</b>          | 477                 | 635    | 125    | 82      | 65    | 436   | 171     | -     | 130   | -     | 80    | 119   | 2 320                     | 2 200                        | 1 100                        |
| Executive and council                         | -                   | -      | -      | -       | -     | -     | -       | -     | -     | -     | -     | -     | -                         | -                            | -                            |
| Finance and administration                    | 477                 | 635    | 125    | 82      | 65    | 436   | 171     | -     | 130   | -     | 80    | 119   | 2 320                     | 2 200                        | 1 100                        |
| Internal audit                                | -                   | -      | -      | -       | -     | -     | -       | -     | -     | -     | -     | -     | -                         | -                            | -                            |
| <b>Community and public safety</b>            | -                   | -      | 189    | 200     | -     | -     | 368     | -     | -     | 43    | -     | 800   | 1 600                     | 4 400                        | 1 900                        |
| Community and social services                 | -                   | -      | 189    | -       | -     | -     | 368     | -     | -     | 43    | -     | -     | 600                       | 1 500                        | -                            |
| Sport and recreation                          | -                   | -      | -      | 200     | -     | -     | -       | -     | -     | -     | -     | -     | 200                       | 1 900                        | -                            |
| Public safety                                 | -                   | -      | -      | -       | -     | -     | -       | -     | -     | -     | -     | 800   | 800                       | 1 000                        | 1 900                        |
| <b>Economic and environmental services</b>    | 10 094              | 10 613 | 10 523 | 9 823   | 4 983 | 4 934 | 2 593   | 2 663 | 1 554 | 1 468 | 2 257 | 2 578 | 64 084                    | 76 206                       | 73 064                       |
| Planning and development                      | -                   | -      | -      | -       | -     | -     | -       | -     | -     | -     | -     | 1 100 | 1 100                     | -                            | -                            |
| Road transport                                | 10 094              | 10 613 | 10 523 | 9 823   | 4 983 | 4 934 | 2 593   | 2 663 | 1 554 | 1 468 | 2 257 | 1 478 | 62 984                    | 76 206                       | 73 064                       |
| Environmental protection                      | -                   | -      | -      | -       | -     | -     | -       | -     | -     | -     | -     | -     | -                         | -                            | -                            |
| <b>Trading services</b>                       | 2 345               | 2 474  | 1 281  | 2 050   | 1 505 | 2 915 | 2 235   | 1 193 | 1 434 | 1 845 | 1 349 | 1 362 | 21 988                    | 11 800                       | 11 000                       |
| Energy sources                                | 2 345               | 2 189  | 1 281  | 1 920   | 1 414 | 2 786 | 2 235   | 1 094 | 1 386 | 1 845 | 1 349 | 2 162 | 21 988                    | 11 800                       | 11 000                       |
| Waste management                              | -                   | 305    | -      | 130     | 90    | 129   | -       | 99    | 47    | -     | -     | (800) | -                         | -                            | -                            |
| <b>Other</b>                                  | -                   | -      | -      | -       | -     | -     | -       | -     | -     | -     | -     | -     | -                         | -                            | -                            |
| <b>Total Capital Expenditure - Functional</b> | 12 915              | 13 723 | 12 118 | 12 156  | 6 553 | 8 285 | 5 367   | 3 856 | 3 118 | 3 357 | 3 686 | 4 859 | 89 992                    | 94 606                       | 87 064                       |
| Funded by:                                    |                     |        |        |         |       |       |         |       |       |       |       |       |                           |                              |                              |
| National Government                           | 11 289              | 12 339 | 11 618 | 10 640  | 6 122 | 7 553 | 4 462   | 3 091 | 2 732 | 2 952 | 3 071 | 3 464 | 79 332                    | 72 606                       | 76 364                       |
| Provincial Government                         | -                   | -      | -      | -       | -     | -     | -       | -     | -     | -     | -     | -     | -                         | -                            | -                            |
| District Municipality                         | -                   | -      | -      | -       | -     | -     | -       | -     | -     | -     | -     | -     | -                         | -                            | -                            |
| Transfers and subsidies - capital             | -                   | -      | -      | -       | -     | -     | -       | -     | -     | -     | -     | -     | -                         | -                            | -                            |
| Transfers recognised - capital                | 11 289              | 12 339 | 11 618 | 10 640  | 6 122 | 7 553 | 4 462   | 3 091 | 2 732 | 2 952 | 3 071 | 3 464 | 79 332                    | 72 606                       | 76 364                       |
| <b>Internally generated funds</b>             | 1 626               | 1 384  | 500    | 1 515   | 431   | 732   | 905     | 765   | 386   | 405   | 615   | 1 395 | 10 660                    | 22 000                       | 10 700                       |
| <b>Total Capital Funding</b>                  | 12 915              | 13 723 | 12 118 | 12 156  | 6 553 | 8 285 | 5 367   | 3 856 | 3 118 | 3 357 | 3 686 | 4 859 | 89 992                    | 94 606                       | 87 064                       |

LIM472 Elias Motsoaledi - Table SA30 Budgeted monthly cash flow

| MONTHLY CASH FLOWS                | Budget Year 2021/22 |          |          |          |          |          |          |          |         |          |          |          | Medium Term Revenue and |                        |                        |
|-----------------------------------|---------------------|----------|----------|----------|----------|----------|----------|----------|---------|----------|----------|----------|-------------------------|------------------------|------------------------|
|                                   | July                | August   | Sept.    | October  | November | December | January  | February | March   | April    | May      | June     | Budget Year 2021/22     | Budget Year +1 2022/23 | Budget Year +2 2023/24 |
| Cash Receipts By Source           |                     |          |          |          |          |          |          |          |         |          |          |          | 0                       |                        |                        |
| Property rates                    | 2 492               | 2 448    | 2 481    | 2 495    | 2 460    | 2 435    | 2 488    | 2 480    | 2 473   | 2 474    | 2 480    | 2 790    | 29 997                  | 30 907                 | 31 931                 |
| Service charges - electricity re  | 8 815               | 8 723    | 7 995    | 7 963    | 8 994    | 9 646    | 7 501    | 7 674    | 7 571   | 7 776    | 8 569    | 8 772    | 99 998                  | 101 965                | 102 930                |
| Service charges - refuse rever    | 601                 | 658      | 647      | 653      | 626      | 654      | 617      | 679      | 607     | 529      | 512      | 639      | 7 421                   | 8 755                  | 9 978                  |
| Rental of facilities and equipm   | 92                  | 99       | 75       | 76       | 75       | 19       | 20       | 97       | 60      | 60       | 60       | 164      | 898                     | 936                    | 977                    |
| Interest earned - external inve   | -                   | -        | 252      | -        | -        | 143      | -        | -        | 245     | -        | 451      | 809      | 1 900                   | 1 980                  | 2 067                  |
| Interest earned - outstanding c   | 67                  | 76       | 133      | 119      | 63       | 74       | 62       | 100      | 69      | 50       | 176      | 128      | 1 118                   | 796                    | 641                    |
| Dividends received                | -                   | -        | -        | -        | -        | -        | -        | -        | -       | -        | -        | -        | -                       | -                      | -                      |
| Fines, penalties and forfeits     | 1 127               | 1 324    | 1 127    | 1 122    | 1 112    | 1 125    | 1 167    | 1 160    | 1 172   | 1 049    | 1 091    | 1 543    | 14 120                  | 15 331                 | 16 006                 |
| Licences and permits              | 303                 | 287      | 387      | 442      | 358      | 180      | 268      | 360      | 71      | 65       | 938      | 1 581    | 5 240                   | 5 460                  | 5 701                  |
| Agency services                   | -                   | -        | -        | -        | -        | -        | -        | -        | -       | -        | -        | -        | -                       | -                      | -                      |
| Transfers and Subsidies - C       | 136 581             | 2 721    | -        | 791      | -        | 86 279   | -        | 528      | 80 737  | -        | -        | -        | 307 637                 | 322 626                | 316 577                |
| Other revenue                     | -                   | -        | -        | -        | -        | -        | -        | -        | -       | -        | -        | 664      | 664                     | 692                    | 722                    |
| Cash Receipts by Source           | 150 077             | 16 337   | 13 087   | 13 661   | 13 689   | 100 555  | 12 124   | 13 078   | 93 005  | 12 003   | 14 277   | 17 090   | 468 994                 | 489 449                | 487 530                |
| Other Cash Flows by Source        | -                   | -        | -        | -        | -        | -        | -        | -        | -       | -        | -        | -        | -                       | -                      | -                      |
| Transfers and subsidies - cap     | 17 524              | 5 320    | -        | 15 779   | 8 512    | 16 651   | -        | 2 128    | 13 418  | -        | -        | -        | 79 332                  | 72 606                 | 76 364                 |
| Transfers and subsidies - cap     | -                   | -        | -        | -        | -        | -        | -        | -        | -       | -        | -        | -        | -                       | -                      | -                      |
| Proceeds on Disposal of Fixed     | -                   | -        | -        | -        | -        | -        | -        | -        | -       | -        | -        | -        | -                       | -                      | -                      |
| Short term loans                  | -                   | -        | -        | -        | -        | -        | -        | -        | -       | -        | -        | -        | -                       | -                      | -                      |
| Borrowing long term/refinanci     | -                   | -        | -        | -        | -        | -        | -        | -        | -       | -        | -        | -        | -                       | -                      | -                      |
| Increase (decrease) in consul     | -                   | (1 325)  | -        | -        | (921)    | -        | -        | (1 000)  | -       | -        | -        | -        | 325                     | (3 247)                | (3 247)                |
| Total Cash Receipts by Sou        | 167 601             | 20 331   | 13 097   | 29 440   | 21 280   | 117 207  | 12 124   | 14 206   | 106 423 | 12 003   | 14 277   | 20 662   | 548 651                 | 558 808                | 560 648                |
| Cash Payments by Type             |                     |          |          |          |          |          |          |          |         |          |          |          |                         |                        |                        |
| Employee related costs            | 11 577              | 11 348   | 11 208   | 11 212   | 11 285   | 18 838   | 12 591   | 11 774   | 12 700  | 12 700   | 12 700   | 25 277   | 163 212                 | 170 102                | 177 553                |
| Remuneration of councillors       | 2 082               | 2 082    | 2 082    | 2 082    | 2 082    | 2 119    | 2 082    | 2 082    | 2 250   | 2 250    | 2 250    | 3 893    | 27 334                  | 28 428                 | 29 565                 |
| Finance charges                   | -                   | 625      | -        | 293      | 260      | 1 167    | 781      | 217      | 87      | -        | -        | 300      | 3 729                   | 2 653                  | 1 880                  |
| Bulk purchases - electricity      | 10 112              | 10 653   | 10 424   | 9 158    | 7 313    | 7 512    | 7 259    | 8 492    | 8 840   | 9 249    | 10 296   | 10 727   | 110 035                 | 114 656                | 119 701                |
| Acquisitions - water & other in   | 388                 | 1 216    | 187      | 1 913    | 516      | 787      | 227      | 1 127    | 1 019   | 1 650    | 1 106    | 3 000    | 13 137                  | 17 372                 | 18 640                 |
| Contracted services               | 10 302              | 2 672    | 4 598    | 7 314    | 3 231    | 8 206    | 7 314    | 6 758    | 3 217   | 3 775    | 4 068    | 2 647    | 19 551                  | 11 405                 | 11 867                 |
| Transfers and grants - other m    | -                   | -        | -        | -        | -        | -        | -        | -        | -       | -        | -        | -        | 64 102                  | 51 538                 | 45 479                 |
| Transfers and grants - other      | 266                 | 210      | 391      | 283      | 267      | 387      | 275      | -        | 270     | 270      | 270      | 896      | 3 784                   | 3 943                  | 4 116                  |
| Other expenditure                 | 1 300               | 3 902    | 1 642    | 4 185    | 113      | 6 855    | 3 263    | 1 033    | 3 384   | 2 356    | 2 347    | 1 484    | 31 864                  | 33 203                 | 34 663                 |
| Cash Payments by Type             | 36 027              | 32 707   | 30 532   | 36 440   | 25 067   | 45 870   | 33 791   | 31 484   | 31 766  | 32 250   | 33 038   | 48 224   | 436 748                 | 433 300                | 443 465                |
| Other Cash Flows/Payments by Type |                     |          |          |          |          |          |          |          |         |          |          |          |                         |                        |                        |
| Capital assets                    | 921                 | 5 691    | 9 371    | 4 259    | 3 875    | 9 257    | 2 658    | 12 632   | 7 029   | 6 041    | 7 048    | 12 210   | 80 993                  | 85 145                 | 78 358                 |
| Repayment of borrowing            | 832                 | 851      | 867      | 870      | 902      | 931      | 959      | 1 212    | 1 512   | 1 612    | 1 712    | 8        | 12 271                  | 11 347                 | 8 120                  |
| Other Cash Flows/Payments         | -                   | -        | -        | -        | -        | -        | -        | -        | -       | -        | -        | -        | 14 274                  | 19 580                 | 29 705                 |
| Total Cash Payments by Ty         | 37 780              | 39 249   | 40 771   | 41 570   | 29 844   | 56 059   | 37 409   | 45 328   | 40 308  | 39 903   | 41 798   | 74 716   | 544 286                 | 549 373                | 569 648                |
| NET INCREASE/DECREASE             | 129 821             | (18 918) | (27 673) | (12 130) | (8 565)  | 61 148   | (25 285) | (31 122) | 66 116  | (27 900) | (27 521) | (54 054) | 4 364                   | 9 435                  | 1 000                  |
| Cash/cash equivalents at the r    | 27 487              | 157 308  | 138 390  | 110 717  | 98 587   | 90 022   | 151 170  | 125 895  | 94 763  | 160 879  | 132 978  | 105 457  | 27 487                  | 31 852                 | 41 286                 |
| Cash/cash equivalents at th       | 157 308             | 138 390  | 110 717  | 98 587   | 90 022   | 151 170  | 125 885  | 94 763   | 160 879 | 132 978  | 105 457  | 51 403   | 31 852                  | 41 286                 | 42 286                 |

8. SERVICE DELIVERY AND PERFORMANCE INDICATORS

The high level non-financial measurable performance objectives in the form of service delivery targets and other performance indicators form part of this section of the SDBIP. These indicators and targets will be cascaded to departmental scorecards, which will be used for internal monitoring of the organisation and relevant individuals. The provision is made under section 54 (1)(c) of the MFMA that the mayor must consider and, make any revisions to the service delivery and budget implementation plan, provided that the revisions to the service delivery targets and performance indicators in the plan may only be made with the approval of the council following approval of an adjustment budget.

#### 8.1. OFFICE OF THE MUNICIPAL MANAGER

#### KPA 2: INSTITUTIONAL DEVELOPMENT AND MUNICIPAL TRANSFORMATION

**Strategic Objectives:** To build capable, responsive, accountable, effective and efficient municipal institutions and administration

| Programme              | Key Performance Indicator                                                    | Original Budget 2021/2022 | Audited Balance 2021/2022 | Actual 2021/2022                                                                               | 2021/2022                                                                     |                                                                              |                                                                           |                                                                          |
|------------------------|------------------------------------------------------------------------------|---------------------------|---------------------------|------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------|------------------------------------------------------------------------------|---------------------------------------------------------------------------|--------------------------------------------------------------------------|
|                        |                                                                              |                           |                           |                                                                                                | 1st Qtr                                                                       | 2nd Qtr                                                                      | 3rd Qtr                                                                   | 4th Qtr                                                                  |
| Performance Management | % of KPIs and projects attaining organizational targets (total organization) | n/a                       | 49%                       | 95% of KPIs and projects attaining organizational targets (total organization) by 30 June 2022 | 25% Of KPI and Projects Attaining Organizational Targets by 30 September 2021 | 50% Of KPI and Projects Attaining Organizational Targets by 31 December 2021 | 70% Of KPI and Projects Attaining Organizational Targets by 31 March 2022 | 95% Of KPI and Projects Attaining Organizational Targets by 30 June 2022 |
|                        |                                                                              |                           |                           |                                                                                                |                                                                               |                                                                              |                                                                           | Performance report                                                       |

|                        |                                                                           |     |     |   |                                            |                                                  |                                                  |                                               |   |                                                                           |                    |
|------------------------|---------------------------------------------------------------------------|-----|-----|---|--------------------------------------------|--------------------------------------------------|--------------------------------------------------|-----------------------------------------------|---|---------------------------------------------------------------------------|--------------------|
| Performance management | Final SDBIP approved by Mayor within 28 days after approval of IDP/Budget | n/a | 1   | 1 | n/a                                        | n/a                                              | n/a                                              | n/a                                           | 1 | Final SDBIP Approved by Mayor Within 28 days After approval of IDP/Budget | Approved SDBIP     |
| Legal                  | Number of litigations reports created                                     | n/a | New | 4 | litigations report created by 30 June 2022 | 1 litigation report created by 30 September 2021 | 2 litigation reports created by 31 December 2021 | 3 litigation reports created by 31 March 2022 | 4 | litigation reports created by 30 June 2022                                | Litigation reports |

## KPA 5: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

Strategic Objectives: To improve sound and municipal financial management

| Programme   | Key Performance Indicator                                                                                         | Original Budget FY2020/21 | Amended Baseline 2019/20 | Actual Target | 1st Qtr                                                                                                                                           | 2nd Qtr                                                                                                          | 3rd Qtr                                                                                                                         | 4th Qtr                                                                                                          | Final             |
|-------------|-------------------------------------------------------------------------------------------------------------------|---------------------------|--------------------------|---------------|---------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------|-------------------|
| Expenditure | % spend of the Total Operational Budget excluding non-cash items                                                  | Opex                      | 95%                      | 95%           | 25% spend of the total operation budget excluding non-cash items by 30 September 2021                                                             | 55% spend of the total operation budget excluding non-cash items by 31 December 2021                             | 70% spend of the total operation budget excluding non-cash items by 31 March 2022                                               | 95% spend of the total operation budget excluding non-cash items by 30 June 2022                                 | Budget report     |
| Expenditure | Remuneration (Employee Related Costs and Councilors Remuneration) as % of Total Operating Expenditure per quarter | Opex                      | 34%                      | 25% to 40%    | 25% to 40% Remuneration (Employee Related Costs and Councilors Remuneration) as % of Total Operating Expenditure per quarter by 30 September 2021 | 25% to 40% Remuneration (Employee Related Costs and Councilors Remuneration) as % of Total Operating Expenditure | 25% to 40% Remuneration (Employee Related Costs and Councilors Remuneration) as % of Total Operating Expenditure per quarter by | 25% to 40% Remuneration (Employee Related Costs and Councilors Remuneration) as % of Total Operating Expenditure | Section 71 report |

| Programme | Key Performance Indicators                                                                         | Original Budget FY 2020/21 | Actual Budget FY 2020/21 | Annual Budget FY 2021/22                                                                                                 | 2021/22                                                                                                                       |                                                                                                                              |                                                                                                                           |                                                                                                                          | Evidence                |
|-----------|----------------------------------------------------------------------------------------------------|----------------------------|--------------------------|--------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------|-------------------------|
|           |                                                                                                    |                            |                          |                                                                                                                          | 1st Qtr                                                                                                                       | 2nd Qtr                                                                                                                      | 3rd Qtr                                                                                                                   | 4th Qtr                                                                                                                  |                         |
|           |                                                                                                    |                            |                          | per quarter by 30 June 2022                                                                                              |                                                                                                                               | per quarter by 31 December 2021                                                                                              | 31 March 2022                                                                                                             | per quarter by 30 June 2022                                                                                              |                         |
| SCM       | Number of SCM deviation reports submitted to municipal manager (reduction of number of deviations) | n/a                        | 9                        | Maximum of 4<br>SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 30 June 2022 | Maximum of 1<br>SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 30 September 2021 | Maximum of 1<br>SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 31 December 2021 | Maximum of 1<br>SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 31 March 2022 | Maximum of 1<br>SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 30 June 2022 | Signed deviation report |

## KPA 6: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Strategic objectives: To enhance good governance and public participation

| Programme                     | Key Performance Indicators                                                   | Original Budget R 000's 2021/2022 | Actual Baseline 2019/2020 | Annual Target                                                                                         | 2021/2022          |         |                                                                                                       |                           |
|-------------------------------|------------------------------------------------------------------------------|-----------------------------------|---------------------------|-------------------------------------------------------------------------------------------------------|--------------------|---------|-------------------------------------------------------------------------------------------------------|---------------------------|
|                               |                                                                              |                                   |                           |                                                                                                       | 1st Qtr            | 2nd Qtr | 3rd Qtr                                                                                               | 4th Qtr                   |
| Good Governance and oversight | Submission of Final audited (2020-2021) Report to Council by 31 January 2022 | n/a                               | 1                         | 1<br>Submission of Final audited (2020-2021) consolidated Annual Report to Council by 31 January 2022 | n/a                | n/a     | 1<br>Submission of Final audited (2020-2021) consolidated Annual Report to Council by 31 January 2022 | n/a<br>Council resolution |
|                               | Submission of annual Oversight Report to Council by 31 March 2022            | n/a                               | 1                         | 1<br>Submission of annual Oversight Report to Council by 31 March 2022                                | n/a                | n/a     | 1<br>Submission of annual Oversight Report to Council by 31 March 2022                                | n/a<br>Council resolution |
|                               | 2021/2022 IDP review process Plan approved by August 2021                    |                                   | 1                         | 1<br>2021/2022 IDP review process Plan approved by August 2021                                        | 1<br>2021/2022 IDP |         | n/a                                                                                                   | n/a<br>Council resolution |



## KPA 6: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Strategic objectives: To enhance good governance and public participation

| Programme | Key performance indicator                                                                                        | Original Budget FY 2019/2022 | Actual Baseline FY 2018/2021 | Annual target                                                                                                      | 2021/2022 |                                                                                                    |                                                                                                                    |                   |
|-----------|------------------------------------------------------------------------------------------------------------------|------------------------------|------------------------------|--------------------------------------------------------------------------------------------------------------------|-----------|----------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------|-------------------|
|           |                                                                                                                  |                              |                              |                                                                                                                    | 1st Qtr   | 2nd Qtr                                                                                            | 3rd Qtr                                                                                                            | 4th Qtr           |
| Audit     | Obtain an Unqualified Auditor General opinion for the 2020/2021 financial year                                   | n/a                          | Qualified Audit Opinion      | Obtain an Unqualified Auditor General opinion for the 2020/2021 financial year by 30 November 2021                 | n/a       | Obtain an Unqualified Auditor General opinion for the 2020/2021 financial year by 30 November 2021 | n/a                                                                                                                | n/a               |
| Audit     | % of Auditor General matters resolved as per the approved audit action plan by 30 June 2022 (Total organization) | n/a                          | 87%                          | 80% of Auditor General matters resolved as per the approved audit action plan by 30 June 2022 (Total organization) | n/a       | n/a                                                                                                | 80% of Auditor General matters resolved as per the approved audit action plan by 30 June 2022 (Total organization) | Audit action plan |

| Programme | Key performance indicators                                                                   | Current performance<br>Quarter 1<br>2021/22 | Previous<br>baseline<br>2019/20 | 2021/22                                                                                                         |                                                                                                                  |                                                                                                                 |                               | Evidence                 |
|-----------|----------------------------------------------------------------------------------------------|---------------------------------------------|---------------------------------|-----------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------|-------------------------------|--------------------------|
|           |                                                                                              |                                             |                                 | 1st Qtr                                                                                                         | 2nd Qtr                                                                                                          | 3rd Qtr                                                                                                         | 4th Qtr                       |                          |
| Audit     | % of Internal Audit Findings resolved per quarter as per the Audit Plan (total organisation) | n/a                                         | 92%                             | 100% of Internal Audit Findings resolved per quarter as per the Audit Plan (total organisation) by 30 June 2022 | 100% of Internal Audit Findings resolved per quarter as per the Audit Plan (total organisation) by 31 March 2022 | 100% of Internal Audit Findings resolved per quarter as per the Audit Plan (total organisation) by 30 June 2022 | Quarterly IA follow up report |                          |
| Audit     | Number of risk based internal audits conducted                                               | n/a                                         | New                             | <sup>1</sup> risk based internal audits conducted by 30 September 2021                                          | n/a                                                                                                              | 2 risk based internal audits conducted by 31 December 2021                                                      | n/a                           | Risk based audit reports |

## KPA 6: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Strategic objectives: To enhance good governance and public participation

| Programme       | Key performance indicator                                     | Original Budget FY2021/2022 | Actual Baseline FY2021/2022 | Quarterly                                                                  |                                                                           |                                                                        |                                                                       |
|-----------------|---------------------------------------------------------------|-----------------------------|-----------------------------|----------------------------------------------------------------------------|---------------------------------------------------------------------------|------------------------------------------------------------------------|-----------------------------------------------------------------------|
|                 |                                                               |                             |                             | Q1 FY22                                                                    | Q2 FY22                                                                   | Q3 FY22                                                                | Q4 FY22                                                               |
| Risk management | number of security risk assessment conducted                  | n/a                         | 4                           | 1 security risk assessment conducted by 30 September 2021                  | 2 security risk assessment conducted by 31 December 2021                  | 3 security risk assessment conducted by 31 March 2022                  | 4 security risk assessment conducted by 30 June 2022                  |
|                 |                                                               |                             |                             |                                                                            |                                                                           |                                                                        | Quarterly Risk assessment report                                      |
| Risk management | Number of project risk assessments conducted                  | n/a                         | 2                           | 1 project risk assessments conducted by 30 September 2021                  | 2 project risk assessments conducted by 31 December 2021                  | 3 project risk assessments conducted by 31 March 2022                  | 4 project risk assessments conducted by 30 June 2022                  |
|                 |                                                               |                             |                             |                                                                            |                                                                           |                                                                        | Quarterly Risk assessment reports                                     |
| Risk management | Number of strategic and operational risk assessment conducted | n/a                         | New                         | 1 strategic and operational risk assessment conducted by 30 September 2021 | 2 strategic and operational risk assessment conducted by 31 December 2021 | 3 strategic and operational risk assessment conducted by 31 March 2022 | 4 strategic and operational risk assessment conducted by 30 June 2022 |
|                 |                                                               |                             |                             |                                                                            |                                                                           |                                                                        | Assessment reports                                                    |

| Programme                                                                                | Original Budget (US\$) | Actuals (US\$) | Budget Register                                                                                  | 2021/22                                                                                               |                                                                                                      |                                                                                                   |                                                                                                  |
|------------------------------------------------------------------------------------------|------------------------|----------------|--------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------|
|                                                                                          |                        |                |                                                                                                  | 1st Qtr                                                                                               | 2nd Qtr                                                                                              | 3rd Qtr                                                                                           | 4th Qtr                                                                                          |
| Risk management                                                                          |                        |                |                                                                                                  |                                                                                                       |                                                                                                      |                                                                                                   |                                                                                                  |
|                                                                                          |                        |                |                                                                                                  |                                                                                                       |                                                                                                      |                                                                                                   |                                                                                                  |
| Number of risk management training conducted                                             | n/a                    | New            | 2 risk management training conducted by 30 June 2022                                             | n/a                                                                                                   | 1 risk management training conducted by 31 December 2021                                             | n/a                                                                                               | 2 risk management training conducted by 30 June 2022                                             |
|                                                                                          |                        |                |                                                                                                  |                                                                                                       |                                                                                                      |                                                                                                   | Attendance register                                                                              |
| number of Risk Management reports submitted to the Risk Management Committee per quarter | n/a                    | 4              | 4 Risk Management reports submitted to the Risk Management Committee per quarter by 30 June 2022 | 1 Risk Management reports submitted to the Risk Management Committee per quarter by 30 September 2021 | 2 Risk Management reports submitted to the Risk Management Committee per quarter by 31 December 2021 | 3 Risk Management reports submitted to the Risk Management Committee per quarter by 31 March 2022 | 4 Risk Management reports submitted to the Risk Management Committee per quarter by 30 June 2022 |
|                                                                                          |                        |                |                                                                                                  |                                                                                                       |                                                                                                      |                                                                                                   | Quarterly Risk assessment Report                                                                 |

| Programme | Key performance Indicator                                                                                    | Original Budget FY 2021/2022 | Audited baseline 2019/20 | Annual target                                                                                                                   | 2021/2022                                                                                                                           |                                                                                                                                    |                                                                                                                                 |                                                                                                                                 |
|-----------|--------------------------------------------------------------------------------------------------------------|------------------------------|--------------------------|---------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------|
|           |                                                                                                              |                              |                          |                                                                                                                                 | 1st Qtr                                                                                                                             | 2nd Qtr                                                                                                                            | 3rd Qtr                                                                                                                         | 4th Qtr                                                                                                                         |
|           | Number of quarterly Risk Management Committee meetings convened                                              | n/a                          | 4                        | 4 quarterly Risk Management Committee meetings convened by June 2022                                                            | 1 quarterly Risk Management Committee meetings convened by 30 September 2021                                                        | 2 quarterly Risk Management Committee meetings convened by 31 December 2021                                                        | 3 quarterly Risk Management Committee meetings convened by 31 March 2022                                                        | 4 quarterly Risk Management Committee meetings convened by June 2022                                                            |
|           | % execution of identified risk management plan within prescribed timeframes per quarter (total organisation) | n/a                          | 100%                     | 100% execution of identified risk management plan within prescribed timeframes per quarter (total organisation) by 30 June 2022 | 25% execution of identified risk management plan within prescribed timeframes per quarter (total organisation) by 30 September 2021 | 50% execution of identified risk management plan within prescribed timeframes per quarter (total organisation) by 31 December 2021 | 75% execution of identified risk management plan within prescribed timeframes per quarter (total organisation) by 31 March 2022 | 100% execution of identified risk management plan within prescribed timeframes per quarter (total organisation) by 30 June 2022 |
|           |                                                                                                              |                              |                          |                                                                                                                                 |                                                                                                                                     |                                                                                                                                    |                                                                                                                                 | Quarterly Risk assessment reports                                                                                               |

| Programme | Key Performance Indicators                                                                         | Strategic Budget 2022/2023 | Actuals 2021/2022 | Variance | 2022/2023 |         |                                                                                                         |         | Financials         |
|-----------|----------------------------------------------------------------------------------------------------|----------------------------|-------------------|----------|-----------|---------|---------------------------------------------------------------------------------------------------------|---------|--------------------|
|           |                                                                                                    |                            |                   |          | 1st Qtr   | 2nd Qtr | 3rd Qtr                                                                                                 | 4th Qtr |                    |
| AFS       | Audited Annual Financial Statements (AFS) and Audit report submitted to council by 31 January 2022 | n/a                        | 1                 |          | n/a       | n/a     | 1<br>Audited Annual Financial Statements (AFS) and Audit report submitted to council by 31 January 2022 | n/a     | Council resolution |

## 8.2. CORPORATE SERVICES

### KPA 2: INSTITUTIONAL DEVELOPMENT AND MUNICIPAL TRANSFORMATION

Strategic Objectives: To build capable, responsive, accountable, effective and efficient municipal institutions and administration

| Programme         | Key Performance Indicator                                                      | Original Budget (R 000's) | Revised Baseline | Annual Target                                                                       | 2022/23 |         |                                                                                     |                                                           | Remarks                                                  |
|-------------------|--------------------------------------------------------------------------------|---------------------------|------------------|-------------------------------------------------------------------------------------|---------|---------|-------------------------------------------------------------------------------------|-----------------------------------------------------------|----------------------------------------------------------|
|                   |                                                                                |                           |                  |                                                                                     | 1st Qtr | 2nd Qtr | 3rd Qtr                                                                             | 4th Qtr                                                   |                                                          |
| Employment equity | Review of the Employment Equity Plan                                           | n/a                       | New              | 1<br>Review of the Employment Equity Plan by 30 June 2022                           | n/a     | n/a     | n/a                                                                                 | 1<br>Review of the Employment Equity Plan by 30 June 2022 | Reviewed Employment Equity /Council resolution           |
|                   | Submission of employment equity report to DOL by 31 <sup>st</sup> January 2022 | n/a                       | 1                | 1<br>Submission of employment equity report to DOL by 31 <sup>st</sup> January 2022 | n/a     | n/a     | 1<br>Submission of employment equity report to DOL by 31 <sup>st</sup> January 2022 | n/a                                                       | Acknowledgement letter / email indicating reporting date |



| Programme | Key performance indicator                                                                | Original Budget 2021/2022<br>000's | Added baseline<br>2019/20 | Annual target                                                                                             | 2022/23                                  |                                         |                                      |                                                                                                           |
|-----------|------------------------------------------------------------------------------------------|------------------------------------|---------------------------|-----------------------------------------------------------------------------------------------------------|------------------------------------------|-----------------------------------------|--------------------------------------|-----------------------------------------------------------------------------------------------------------|
|           |                                                                                          |                                    |                           |                                                                                                           | 1st Qtr                                  | 2nd Qtr                                 | 3rd Qtr                              | 4th Qtr                                                                                                   |
|           | % of municipality's payroll budget actually spent on training and education of employees | 1% of payroll budget               | 80% of payroll budget     | 1% of municipality's payroll budget actually spent on training and education of employees by 30 June 2022 | n/a                                      | n/a                                     | n/a                                  | 1% of municipality's payroll budget actually spent on training and education of employees by 30 June 2022 |
|           |                                                                                          |                                    |                           |                                                                                                           |                                          |                                         |                                      | Budget report                                                                                             |
| LLF       | Number of LLF meetings held                                                              | n/a                                | 9                         | 6 LLF meetings held by 30 June 2022                                                                       | 2 LLF meetings held by 30 September 2021 | 3 LLF meetings held by 31 December 2021 | 4 LLF meetings held by 31 March 2022 | 6 LLF meetings held by 30 June 2022                                                                       |
|           |                                                                                          |                                    |                           |                                                                                                           |                                          |                                         |                                      | Attendance register and minutes                                                                           |





| Programme | Performance Indicators                                                                                     | Capital Budget & EIS<br>2018/19 | Capital Budget<br>2019/20 | Annual Budget                                                                                                         | 2020/21 |         |         |                                                                                                                       | Evidence                                                                                                      |
|-----------|------------------------------------------------------------------------------------------------------------|---------------------------------|---------------------------|-----------------------------------------------------------------------------------------------------------------------|---------|---------|---------|-----------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------|
|           |                                                                                                            |                                 |                           |                                                                                                                       | 1st Qtr | 2nd Qtr | 3rd Qtr | 4th Qtr                                                                                                               |                                                                                                               |
| OHS       | Medical surveillance conducted                                                                             | R244.165                        | New                       | Medical surveillance conducted by 30 June 2022                                                                        | n/a     | n/a     | n/a     | Medical surveillance conducted by 30 June 2022                                                                        | Medical Surveillance Report by registered medical                                                             |
| OHS       | First Aid in the Workplace / Risk Based Primary Emergency Care Training for Health & Safety Committee held | n/a                             | New                       | First Aid in the Workplace / Risk Based Primary Emergency Care Training for Health & Safety Committee by 30 June 2022 | n/a     | n/a     | n/a     | First Aid in the Workplace / Risk Based Primary Emergency Care Training for Health & Safety Committee by 30 June 2022 | Certificates of First Aid in the Workplace / Risk Based Primary Emergency Care Training / Attendance Register |

## KPA 6: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Strategic objectives: To enhance good governance and public participation

| Programme | Key performance indicator                                                                   | Original Budget FY 2021/2022 | Actual Expenditure 2021/2022 | 2021/2022 |         |                                                                                                    |         | Remarks           |
|-----------|---------------------------------------------------------------------------------------------|------------------------------|------------------------------|-----------|---------|----------------------------------------------------------------------------------------------------|---------|-------------------|
|           |                                                                                             |                              |                              | 1st Qtr   | 2nd Qtr | 3rd Qtr                                                                                            | 4th Qtr |                   |
| Audit     | Obtain an Unqualified Auditor General opinion for the 2020/2021 financial year              | n/a                          | Qualified Audit Opinion      | n/a       | n/a     | Obtain an Unqualified Auditor General opinion for the 2020/2021 financial year by 30 November 2021 | n/a     | AGSA audit report |
|           | % of Auditor General matters resolved as per the approved audit action plan by 30 June 2022 | n/a                          | 87%                          | n/a       | n/a     | 80% of Auditor General matters resolved as per the approved audit action plan by 30 June 2022      | n/a     | Audit action plan |

| Performance     | Key Performance Indicators                                                              | Original Budget FY2021 | Actual Baseline FY2021 | FY2022                                                                                                         |                                                                                                               |                                                                                                            |                                                                                                            | Evidence                          |
|-----------------|-----------------------------------------------------------------------------------------|------------------------|------------------------|----------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------|-----------------------------------|
|                 |                                                                                         |                        |                        | 1st Qtr                                                                                                        | 2nd Qtr                                                                                                       | 3rd Qtr                                                                                                    | 4th Qtr                                                                                                    |                                   |
| Audit           | % of Internal Audit Findings resolved per quarter as per the Audit Plan                 | n/a                    | 92%                    | 100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 30 September 2021                | 100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 31 December 2021                | 100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 31 March 2022                | 100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 30 June 2022                 | Quarterly IA follow up report     |
| Risk management | % execution of identified risk management plan within prescribed timeframes per quarter | n/a                    | 100%                   | 25% execution of identified risk management plan within prescribed timeframes per quarter by 30 September 2021 | 50% execution of identified risk management plan within prescribed timeframes per quarter by 31 December 2021 | 75% execution of identified risk management plan within prescribed timeframes per quarter by 31 March 2022 | 100% execution of identified risk management plan within prescribed timeframes per quarter by 30 June 2022 | Quarterly Risk assessment reports |

## KPA 5: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

Strategic Objectives: To improve sound and municipal financial management

| Programme | Key Performance Indicator                                                                          | Original Budget 2021/2022 | Audited Baseline Budget | Actual Target                                                                                                            | 2021/2022                                                                                                                     |                                                                                                                              |                                                                                                                           |                                                                                                                          |
|-----------|----------------------------------------------------------------------------------------------------|---------------------------|-------------------------|--------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------|
|           |                                                                                                    |                           |                         |                                                                                                                          | 1st Qtr                                                                                                                       | 2nd Qtr                                                                                                                      | 3rd Qtr                                                                                                                   | 4th Qtr                                                                                                                  |
| SCM       | Number of SCM deviation reports submitted to municipal manager (reduction of number of deviations) | n/a                       | 9                       | Maximum of 4<br>SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 30 June 2022 | Maximum of 1<br>SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 30 September 2021 | Maximum of 1<br>SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 31 December 2021 | Maximum of 1<br>SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 31 March 2022 | Maximum of 1<br>SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 30 June 2022 |
|           |                                                                                                    |                           |                         |                                                                                                                          |                                                                                                                               |                                                                                                                              |                                                                                                                           | Signed deviation report                                                                                                  |

### 8.3. BUDGET AND TREASURY

#### KPA 4 – BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

Strategic objectives: To provide for basic services delivery and sustainable infrastructural development

| Programme | Key Performance Indicator                                          | Original Budget R | Actual baseline | Annual target                                                                 | 2021/22                                                                            |                                                                                   |                                                                                |                                                                               | Balance           |
|-----------|--------------------------------------------------------------------|-------------------|-----------------|-------------------------------------------------------------------------------|------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------|--------------------------------------------------------------------------------|-------------------------------------------------------------------------------|-------------------|
|           |                                                                    |                   |                 |                                                                               | Apr 2021                                                                           | Jul 2021                                                                          | Oct 2021                                                                       | Jan 2022                                                                      |                   |
| Indigents | Number of households in the municipal area registered as indigents | R 207 800         | 23%             | 1176 registered indigents who receives free basic electricity by 30 June 2022 | 1176 registered indigents who receives free basic electricity by 30 September 2021 | 1176 registered indigents who receives free basic electricity by 31 December 2021 | 1176 registered indigents who receives free basic electricity by 31 March 2022 | 1176 registered indigents who receives free basic electricity by 30 June 2022 | Indigent register |

## KPA 5: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

Strategic Objectives: To improve sound and sustainable municipal financial management

| Programme            | Key Performance Indicator                                                               | Original Budget 2019/2020 | Current Baseline 2019/2020 | Target                                                                                                  | 2020/2021 |         |         |                                                                                                         |
|----------------------|-----------------------------------------------------------------------------------------|---------------------------|----------------------------|---------------------------------------------------------------------------------------------------------|-----------|---------|---------|---------------------------------------------------------------------------------------------------------|
|                      |                                                                                         |                           |                            |                                                                                                         | 1st Qtr   | 2nd Qtr | 3rd Qtr | 4th Qtr                                                                                                 |
| Financial management | Cost coverage ratio (GKPI)                                                              | n/a                       | 0                          | 1 to 3 months Cost coverage ratio by the 30 June 2022                                                   | n/a       | n/a     | n/a     | 1 to 3 months Cost coverage ratio by the 30 June 2022                                                   |
| Revenue              | % outstanding service debtors to revenue (GKPI)                                         | n/a                       | 26%                        | 5% outstanding service debtors to revenue by 30 June 2022                                               | n/a       | n/a     | n/a     | 5% outstanding service debtors to revenue by 30 June 2022                                               |
| Budget               | Submission of MTRE Budget to Council 30 days before the start of the new financial year | n/a                       | 1                          | 1 Submission of MTRE Budget to Council 30 days before the start of the new financial year (31 May 2022) | n/a       | n/a     | n/a     | 1 Submission of MTRE Budget to Council 30 days before the start of the new financial year (31 May 2022) |

| Programme | Key Performance Indicator     | Original Budget FY 2021/22 | Planned Expenditure FY 2021/22 | Annual Target                                   | 2021/22                                              |                                                     |                                                  |                                                 |
|-----------|-------------------------------|----------------------------|--------------------------------|-------------------------------------------------|------------------------------------------------------|-----------------------------------------------------|--------------------------------------------------|-------------------------------------------------|
|           |                               |                            |                                |                                                 | 1st Qtr                                              | 2nd Qtr                                             | 3rd Qtr                                          | 4th Qtr                                         |
| Revenue   | % of billed revenue collected | n/a                        | New                            | 80% of billed revenue collected by 30 June 2022 | 20% of billed revenue collected by 30 September 2021 | 40% of billed revenue collected by 31 December 2021 | 60% of billed revenue collected by 31 March 2022 | 80% of billed revenue collected by 30 June 2022 |
|           |                               |                            |                                |                                                 |                                                      |                                                     |                                                  | revenue report                                  |

## KPA 5: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

Strategic Objectives: To improve sound and sustainable municipal financial management

| Programme | Key performance indicator                                                                          | Original Budget in RMB | Actuals achieved | Actual target                                                                                            | 2021/22                                                                                                             |                                                                                                                    |                                                                                                                 |                                                                                                          |
|-----------|----------------------------------------------------------------------------------------------------|------------------------|------------------|----------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------|
|           |                                                                                                    |                        |                  |                                                                                                          | 1st Qtr                                                                                                             | 2nd Qtr                                                                                                            | 3rd Qtr                                                                                                         | 4th Qtr                                                                                                  |
| AFS       | Audited Annual Financial Statements (AFS) and Audit report submitted to council by 31 January 2022 | n/a                    | 1                | Audited Annual Financial Statements (AFS) and Audit report submitted to council by 31 January 2022       | n/a                                                                                                                 | n/a                                                                                                                | 1<br>Audited Annual Financial Statements (AFS) and Audit report submitted to council by 31 January 2022         | n/a                                                                                                      |
| SCM       | Number of SCM deviation reports submitted to municipal manager (reduction of number of deviations) | n/a                    | 9                | Maximum of 4<br>SCM deviation reports submitted to municipal manager (reduction of number of deviations) | Maximum of 1<br>SCM deviation reports submitted to municipal manager (reduction of deviations) by 30 September 2021 | Maximum of 1<br>SCM deviation reports submitted to municipal manager (reduction of deviations) by 31 December 2021 | Maximum of 1<br>SCM deviation reports submitted to municipal manager (reduction of deviations) by 31 March 2022 | Maximum of 1<br>SCM deviation reports submitted to municipal manager (reduction of number of deviations) |
|           |                                                                                                    |                        |                  |                                                                                                          |                                                                                                                     |                                                                                                                    |                                                                                                                 | Signed deviation report                                                                                  |

| Programme         | Performance Indicator                    | Original Budget FY2020 | Actual Budget FY2020 | Actual Budget FY2021 | 2021-2022                                                |                                                           |                                                              |                                                               | Remarks                    |
|-------------------|------------------------------------------|------------------------|----------------------|----------------------|----------------------------------------------------------|-----------------------------------------------------------|--------------------------------------------------------------|---------------------------------------------------------------|----------------------------|
|                   |                                          |                        |                      |                      | 2021-2022                                                | 2021-2022                                                 | 2021-2022                                                    | 2021-2022                                                     |                            |
|                   |                                          |                        |                      |                      | by 30 June 2022                                          |                                                           |                                                              | by 30 June 2022                                               |                            |
| Expenditure       | % Payment of creditors within 30 days    | n/a                    | 100%                 |                      | 100% Payment of creditors within 30 days by 30 June 2022 | 100% Payment of creditors within 30 days by 31 March 2022 | 100% Payment of creditors within 30 days by 31 December 2021 | 100% Payment of creditors within 30 days by 30 September 2021 | Creditors age analysis     |
| Assets management | Number of assets verifications conducted | n/a                    | 1                    |                      | 1 assets verifications conducted by 30 June 2022         | n/a                                                       | n/a                                                          | 1 assets verifications conducted by 30 June 2022              | Assets verification report |

## KPA 6: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Strategic objectives: To enhance good governance and public participation

| Programme | Key performance indicator                                                                   | Original Budget FY 2019/2020 | Actual Budget FY 2019/2020 | 2021/2022 |         |                                                                                                    |                                                                                               | Remarks           |
|-----------|---------------------------------------------------------------------------------------------|------------------------------|----------------------------|-----------|---------|----------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|-------------------|
|           |                                                                                             |                              |                            | 1st Qtr   | 2nd Qtr | 3rd Qtr                                                                                            | 4th Qtr                                                                                       |                   |
| Audit     | Obtain an Unqualified Auditor General opinion for the 2020/2021 financial year              | n/a                          |                            | n/a       | n/a     | Obtain an Unqualified Auditor General opinion for the 2020/2021 financial year by 30 November 2021 | n/a                                                                                           | AGSA audit report |
| Audit     | % of Auditor General matters resolved as per the approved audit action plan by 30 June 2022 | n/a                          |                            | n/a       | n/a     | 80% of Auditor General matters resolved as per the approved audit action plan by 30 June 2022      | 80% of Auditor General matters resolved as per the approved audit action plan by 30 June 2022 | Audit action plan |

| Strategic Pillars | Performance Indicators                                                                  | Target | Actual | 2021/22                                                                                                    |                                                                                                               |                                                                                                            |                                                                                                            | Remarks                           |
|-------------------|-----------------------------------------------------------------------------------------|--------|--------|------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------|-----------------------------------|
|                   |                                                                                         |        |        | 2021/22                                                                                                    | 2021/22                                                                                                       | 2021/22                                                                                                    | 2021/22                                                                                                    |                                   |
| Audit             | % of Internal Audit Findings resolved per quarter as per the Audit Plan                 | n/a    | 92%    | 100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 30 June 2022                 | 100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 31 December 2021                | 100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 31 March 2022                | 100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 30 June 2022                 | Quarterly IA follow up report     |
| Risk management   | % execution of identified risk management plan within prescribed timeframes per quarter | n/a    | 100%   | 100% execution of identified risk management plan within prescribed timeframes per quarter by 30 June 2022 | 50% execution of identified risk management plan within prescribed timeframes per quarter by 31 December 2021 | 75% execution of identified risk management plan within prescribed timeframes per quarter by 31 March 2022 | 100% execution of identified risk management plan within prescribed timeframes per quarter by 30 June 2022 | Quarterly Risk assessment reports |

## 8.4. COMMUNITY SERVICES

### KPA 4 – BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

Strategic objectives: To provide for basic services delivery and sustainable infrastructural development

| Programme               | Key Performance Indicator                                | Original Budget FY 2019/2020 | Actual Resource Utilised FY 2019/2020 | Annual Target                                                    | 2020/2021                                                             |                                                                      |                                                                   |                                                                  | Remarks                         |
|-------------------------|----------------------------------------------------------|------------------------------|---------------------------------------|------------------------------------------------------------------|-----------------------------------------------------------------------|----------------------------------------------------------------------|-------------------------------------------------------------------|------------------------------------------------------------------|---------------------------------|
|                         |                                                          |                              |                                       |                                                                  | 1st Qtr                                                               | 2nd Qtr                                                              | 3rd Qtr                                                           | 4th Qtr                                                          |                                 |
| Waste management        | Number of reports for waste collection                   | n/a                          | 8%                                    | 16 reports for waste collection by June 2022                     | 4 reports for waste collection by 30 September 2021                   | 8 reports for waste collection by 31 December 2021                   | 12 reports for waste collection by 31 March 2022                  | 16 reports for waste collection by June 2022                     | Waste collection reports        |
| Waste management        | Number of waste received (tons) at landfill site         | n/a                          | New                                   | 400 tons of waste received at landfill site by 30 June 2021      | 100 tons of waste received at landfill site by 30 September 2021      | 200 tons of waste received at landfill site by 31 December 2021      | 300 tons of waste received at landfill site by 31 March 2022      | 400 tons of waste received at landfill site by 30 June 2022      | Reports on tons received        |
| Education and libraries | Number of initiatives held to promote library facilities | n/a                          | 3                                     | 4 initiatives held to promote library facilities by 30 June 2022 | 1 initiatives held to promote library facilities by 30 September 2021 | 2 initiatives held to promote library facilities by 31 December 2021 | 3 initiatives held to promote library facilities by 31 March 2022 | 4 initiatives held to promote library facilities by 30 June 2022 | Attendance register and Reports |

| Programme                | Key Performance Indicators                                   | Original Budget FY2021/22 | Planned Expenditure FY2021/22 | 2021/2022                                                             |                                                                       |                                                           |                                                           | Actual Expenditure FY2021/22 | Comments                        |
|--------------------------|--------------------------------------------------------------|---------------------------|-------------------------------|-----------------------------------------------------------------------|-----------------------------------------------------------------------|-----------------------------------------------------------|-----------------------------------------------------------|------------------------------|---------------------------------|
|                          |                                                              |                           |                               | 1st Qtr                                                               | 2nd Qtr                                                               | 3rd Qtr                                                   | 4th Qtr                                                   |                              |                                 |
| Environmental management | Number of environmental awareness conducted                  | Opex                      | 3                             | 1 environmental awareness conducted by 30 September 2021              | 2 environmental awareness conducted by 31 December 2021               | 3 environmental awareness conducted by 31 March 2022      | 4 environmental awareness conducted by 30 June 2022       |                              | Attendance and register Reports |
| Disaster management      | Number of disaster awareness campaigns conducted             | Opex                      | 3                             | 1 disaster awareness campaigns conducted by 30 September 2021         | 2 disaster awareness campaigns conducted by 31 December 2021          | 3 disaster awareness campaigns conducted by 31 March 2022 | 4 disaster awareness campaigns conducted by 30 June 2022  |                              | Attendance and register Reports |
| Disaster management      | % of disaster relief provided                                | Opex                      | New                           | 100% of disaster cases attended                                       | 100% of disaster cases attended                                       | 100% of disaster cases attended                           | 100% of disaster cases attended                           |                              | completed assessment form       |
| Disaster management      | % of disaster cases reported and attended to within 48 hours | n/a                       | New                           | 100% of disaster cases reported and attended to within 48 hours by 30 | 100% of disaster cases reported and attended to within 48 hours by 31 | 100% of disaster cases reported and attended to within 48 | 100% of disaster cases reported and attended to within 48 |                              | Completed assessment form       |

| Programme           | Key performance indicator                      | Original Budget in 000's 2021/2022 | Revised baseline 2019/20 | Annual target                                          | 2021/2022                                                   |                                                            |                                                         |                                                        | Evidence                        |
|---------------------|------------------------------------------------|------------------------------------|--------------------------|--------------------------------------------------------|-------------------------------------------------------------|------------------------------------------------------------|---------------------------------------------------------|--------------------------------------------------------|---------------------------------|
|                     |                                                |                                    |                          |                                                        | 1 <sup>st</sup> Qtr                                         | 2 <sup>nd</sup> Qtr                                        | 3 <sup>rd</sup> Qtr                                     | 4 <sup>th</sup> Qtr                                    |                                 |
|                     |                                                |                                    |                          | hours by 30 June 2022                                  | September 2021                                              | December 2021                                              | hours by 31 March 2022                                  | hours by 30 June 2022                                  |                                 |
| Safety and security | Number of community safety forum meetings held | n/a                                | 3                        | 4 community safety forum meetings held by 30 June 2022 | 1 community safety forum meetings held by 30 September 2021 | 2 community safety forum meetings held by 31 December 2021 | 3 community safety forum meetings held by 31 March 2022 | 4 community safety forum meetings held by 30 June 2022 | Reports and attendance register |

# KPA 5: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

## STRATEGIC OBJECTIVES: TO IMPROVE SOUND AND MUNICIPAL FINANCIAL MANAGEMENT

| Programme | Key Performance Indicator                                                                          | Original Benchmark Value | Planned Baseline Value | Reported Value                                                                                                               | 2019/2020                                                                                                                     | 2020/2021                                                                                                                    | 2021/2022                                                                                                                 | Evidence                                                                                                                 |                         |
|-----------|----------------------------------------------------------------------------------------------------|--------------------------|------------------------|------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------|-------------------------|
| SCM       | Number of SCM deviation reports submitted to municipal manager (reduction of number of deviations) | n/a                      | 9                      | Maximum of 4<br><br>SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 30 June 2022 | Maximum of 1<br>SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 30 September 2021 | Maximum of 1<br>SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 31 December 2021 | Maximum of 1<br>SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 31 March 2022 | Maximum of 1<br>SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 30 June 2022 | Signed deviation report |

## KPA 6: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Strategic objectives: To enhance good governance and public participation

| Programme | Key performance indicator                                                                   | Original Budget FY 00's 2021/2022 | Current Baseline 2019/2020 | Target Range                                                                                       | 2021/2022 |         |                                                                                                    |                                                                                               |
|-----------|---------------------------------------------------------------------------------------------|-----------------------------------|----------------------------|----------------------------------------------------------------------------------------------------|-----------|---------|----------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|
|           |                                                                                             |                                   |                            |                                                                                                    | 1st Qtr   | 2nd Qtr | 3rd Qtr                                                                                            | 4th Qtr                                                                                       |
| Audit     | Obtain an Unqualified Auditor General opinion for the 2020/2021 financial year              | n/a                               | Qualified Audit Opinion    | Obtain an Unqualified Auditor General opinion for the 2020/2021 financial year by 30 November 2021 | n/a       | n/a     | Obtain an Unqualified Auditor General opinion for the 2020/2021 financial year by 30 November 2021 | n/a                                                                                           |
| Audit     | % of Auditor General matters resolved as per the approved audit action plan by 30 June 2022 | n/a                               | 87%                        | 80% of Auditor General matters resolved as per the approved audit action plan by 30 June 2022      | n/a       | n/a     | n/a                                                                                                | 80% of Auditor General matters resolved as per the approved audit action plan by 30 June 2022 |
|           |                                                                                             |                                   |                            |                                                                                                    |           |         |                                                                                                    | AGSA audit report                                                                             |
|           |                                                                                             |                                   |                            |                                                                                                    |           |         |                                                                                                    | Audit action plan                                                                             |

| Programme       | Key Performance Indicators                                                              | Original Budget FY 2019-2022 | Actual Baseline 2019/20 | Actual 2021                                                                                                | 2021/22                                                                                                        |                                                                                                               |                                                                                                            |                                                                                                            | Evidence                          |
|-----------------|-----------------------------------------------------------------------------------------|------------------------------|-------------------------|------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------|-----------------------------------|
|                 |                                                                                         |                              |                         |                                                                                                            | 1st Qtr                                                                                                        | 2nd Qtr                                                                                                       | 3rd Qtr                                                                                                    | 4th Qtr                                                                                                    |                                   |
| Audit           | % of Internal Audit Findings resolved per quarter as per the Audit Plan                 | n/a                          | 92%                     | 100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 30 June 2022                 | 100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 30 September 2021                | 100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 31 December 2021                | 100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 31 March 2022                | 100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 30 June 2022                 | Quarterly IA follow up report     |
| Risk management | % execution of identified risk management plan within prescribed timeframes per quarter | n/a                          | 100%                    | 100% execution of identified risk management plan within prescribed timeframes per quarter by 30 June 2022 | 25% execution of identified risk management plan within prescribed timeframes per quarter by 30 September 2021 | 50% execution of identified risk management plan within prescribed timeframes per quarter by 31 December 2021 | 75% execution of identified risk management plan within prescribed timeframes per quarter by 31 March 2022 | 100% execution of identified risk management plan within prescribed timeframes per quarter by 30 June 2022 | Quarterly Risk assessment reports |

## KPA 1: SPATIAL DEVELOPMENT ANALYSIS AND RATIONALE

| Programme                                     | Key performance indicator                                                                          | Original budget ECU's | Actual spending ECU's | Annual target                                                                       | 2022/23                                                                                  |                                                                                         |                                                                                      |                                                                                     | Source                              |
|-----------------------------------------------|----------------------------------------------------------------------------------------------------|-----------------------|-----------------------|-------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------|-------------------------------------|
|                                               |                                                                                                    |                       |                       |                                                                                     | 1st Qtr                                                                                  | 2nd Qtr                                                                                 | 3rd Qtr                                                                              | 4th Qtr                                                                             |                                     |
| Land Use Management                           | % of land use applications received and processed within 90 days                                   | n/a                   | 100%                  | 100% of land use applications received and processed within 90 days by 30 June 2022 | 100% of land use applications received and processed within 90 days by 30 September 2021 | 100% of land use applications received and processed within 90 days By 31 December 2021 | 100% of land use applications received and processed within 90 days by 31 March 2022 | 100% of land use applications received and processed within 90 days by 30 June 2022 | Land use application register       |
| Compliance with National building regulations | % of new building plans of less than 500 square metres assessed within 10 days of receipt of plans | n/a                   | 100%                  | 100% of new building plans of less than 500 square metres assessed                  | 100% of new building plans of less than 500 square metres assessed                       | 100% of new building plans of less than 500 square metres assessed                      | 100% of new building plans of less than 500 square metres assessed                   | 100% of new building plans of less than 500 square metres assessed                  | Building plans application register |

| Programme                                                                                          | Original Building WFS 2020/2022 | Actual Baseline WFS 2019/20 | 2021/22                                                                                                                 |                                                                                                                        |                                                                                                                        |                                                                                                                       | Reference                           |
|----------------------------------------------------------------------------------------------------|---------------------------------|-----------------------------|-------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------|-------------------------------------|
|                                                                                                    |                                 |                             | 1st Qtr                                                                                                                 | 2nd Qtr                                                                                                                | 3rd Qtr                                                                                                                | 4th Qtr                                                                                                               |                                     |
|                                                                                                    |                                 |                             | within 10 days of receipt of plans by 30 September 2021                                                                 | assessed within 10 days of receipt of plans by 31 December 2021                                                        | within 10 days of receipt of plans by 31 March 2022                                                                    | within 10 days of receipt of plans by 30 June 2022                                                                    |                                     |
| % of new building plans of more than 500 square meters assessed within 28 days of receipt of plans |                                 |                             | 100% of new building plans of more than 500 square meters assessed within 28 days of receipt of plans by September 2021 | 100% of new building plans of more than 500 square meters assessed within 28 days of receipt of plans by December 2021 | 100% of new building plans of more than 500 square meters assessed within 28 days of receipt of plans by 31 March 2022 | 100% of new building plans of more than 500 square meters assessed within 28 days of receipt of plans by 30 June 2022 | Building plans application register |
|                                                                                                    | n/a                             | 100%                        | 100% of new building plans of more than 500 square meters assessed within 28 days of receipt of plans by 30 June 2022   |                                                                                                                        |                                                                                                                        |                                                                                                                       |                                     |

| Programme                                     | Key performance indicator                                                                                                                                                            | Original Budget R 000's 2022-23 | Audited baseline 2019/20 | Annual target                                                                                                                                                                                           | 2022-23                                                                                                                                                                                                      |                                                                                                                                                                                                             |                                                                                                                                                                                                          |                                                                                                                                                                                                         |
|-----------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------|--------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                               |                                                                                                                                                                                      |                                 |                          |                                                                                                                                                                                                         | 1st Qtr                                                                                                                                                                                                      | 2nd Qtr                                                                                                                                                                                                     | 3rd Qtr                                                                                                                                                                                                  | 4th Qtr                                                                                                                                                                                                 |
| Compliance with National building regulations | % of inspections conducted on building construction with an approved plan to ensure compliance with Sec. 6(c) and 17 (b) of National Building Regulations and Building Standards Act | n/a                             | 100%                     | 100% of inspections conducted on building construction with an approved plan to ensure compliance with Sec. 6(c) and 17 (b) of National Building Regulations and Building Standards Act by 30 June 2022 | 100% of inspections conducted on building construction with an approved plan to ensure compliance with Sec. 6(c) and 17 (b) of National Building Regulations and Building Standards Act by 30 September 2021 | 100% of inspections conducted on building construction with an approved plan to ensure compliance with Sec. 6(c) and 17 (b) of National Building Regulations and Building Standards Act by 31 December 2021 | 100% of inspections conducted on building construction with an approved plan to ensure compliance with Sec. 6(c) and 17 (b) of National Building Regulations and Building Standards Act by 31 March 2022 | 100% of inspections conducted on building construction with an approved plan to ensure compliance with Sec. 6(c) and 17 (b) of National Building Regulations and Building Standards Act by 30 June 2022 |
|                                               |                                                                                                                                                                                      |                                 |                          |                                                                                                                                                                                                         |                                                                                                                                                                                                              |                                                                                                                                                                                                             |                                                                                                                                                                                                          | Inspection report                                                                                                                                                                                       |

### KPA 3: LOCAL ECONOMIC DEVELOPMENT

Strategic objectives: To promote conducive environment for economic growth and development

| Programme | Key Performance Indicator                                                                    | Original Budget FY 2019/2020 | Actual Baseline 2018/19 | Actual Target                                                                                         | 2019/2020                                                                                                 |                                                                                                          |                                                                                                        |                                                                                                       |
|-----------|----------------------------------------------------------------------------------------------|------------------------------|-------------------------|-------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------|
|           |                                                                                              |                              |                         |                                                                                                       | 1st Qtr                                                                                                   | 2nd Qtr                                                                                                  | 3rd Qtr                                                                                                | 4th Qtr                                                                                               |
| EPWP      | Number of job opportunities provided through EPWP grant (GKPI)                               | EPWP grant                   | 69                      | 69 jobs opportunities provided through EPWP grant by 30 June 2022 (GKPI)                              | n/a                                                                                                       | 69 jobs opportunities provided through EPWP grant by 31 December 2021 (GKPI)                             | n/a                                                                                                    | n/a                                                                                                   |
|           | List of approved appointees                                                                  |                              |                         |                                                                                                       |                                                                                                           |                                                                                                          |                                                                                                        |                                                                                                       |
|           | Number of SMME's and Co-operatives capacity building workshops/ Training held [LED Training] | n/a                          | 12                      | 14 SMME's and Co-operatives capacity building workshops/ Training held by 30 June 2022 [LED Training] | 3 SMME's and Co-operatives capacity building workshops/ Training held by 30 September 2021 [LED Training] | 6 SMME's and Co-operatives capacity building workshops/ Training held by 31 December 2021 [LED Training] | 10 SMME's and Co-operatives capacity building workshops/ Training held by 31 March 2022 [LED Training] | 14 SMME's and Co-operatives capacity building workshops/ Training held by 30 June 2022 [LED Training] |
|           | Reports and attendance registers                                                             |                              |                         |                                                                                                       |                                                                                                           |                                                                                                          |                                                                                                        |                                                                                                       |

## KPA 5: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

Strategic Objectives: To improve sound and municipal financial management

| Programme | Key performance indicator                                                                          | Original Budget in RUC's 2022/2023 | Audited baseline 2020/21 | Annual target                                                                                                            | 2021/2022                                                                                                                     |                                                                                                                              |                                                                                                                           |                                                                                                                          |
|-----------|----------------------------------------------------------------------------------------------------|------------------------------------|--------------------------|--------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------|
|           |                                                                                                    |                                    |                          |                                                                                                                          | 1st Qtr                                                                                                                       | 2nd Qtr                                                                                                                      | 3rd Qtr                                                                                                                   | 4th Qtr                                                                                                                  |
| SCM       | Number of SCM deviation reports submitted to municipal manager (reduction of number of deviations) | n/a                                | 9                        | Maximum of 4<br>SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 30 June 2022 | Maximum of 1<br>SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 30 September 2021 | Maximum of 1<br>SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 31 December 2021 | Maximum of 1<br>SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 31 March 2022 | Maximum of 1<br>SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 30 June 2022 |
|           |                                                                                                    |                                    |                          |                                                                                                                          |                                                                                                                               |                                                                                                                              |                                                                                                                           | Signed deviation report                                                                                                  |

## KPA 6: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Strategic objectives: To enhance good governance and public participation

| Strategic Objective | Performance Indicator                                                                       | Target | Actual                  | Variance                                                                                           | 2021/22 |                                                                                                    |                                                                                               | Remarks           |
|---------------------|---------------------------------------------------------------------------------------------|--------|-------------------------|----------------------------------------------------------------------------------------------------|---------|----------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|-------------------|
|                     |                                                                                             |        |                         |                                                                                                    | 2021/22 | 2021/22                                                                                            | 2021/22                                                                                       |                   |
| Audit               | Obtain an Unqualified Auditor General opinion for the 2020/2021 financial year              | n/a    | Qualified Audit Opinion | Obtain an Unqualified Auditor General opinion for the 2020/2021 financial year by 30 November 2021 | n/a     | Obtain an Unqualified Auditor General opinion for the 2020/2021 financial year by 30 November 2021 | n/a                                                                                           | AGSA audit report |
| Audit               | % of Auditor General matters resolved as per the approved audit action plan by 30 June 2022 | n/a    | 87%                     | 80% of Auditor General matters resolved as per the approved audit action plan by 30 June 2022      | n/a     | n/a                                                                                                | 80% of Auditor General matters resolved as per the approved audit action plan by 30 June 2022 | Audit action plan |

| 2021/2022       |                                                                                         |                              |                          |                                                                                                            |                                                                                                                |                                                                                                               |                                                                                                            |                                                                                                            |                                   |
|-----------------|-----------------------------------------------------------------------------------------|------------------------------|--------------------------|------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------|-----------------------------------|
| Programme       | Key performance indicator                                                               | Original Budget FY 2021/2022 | Audited baseline 2019/20 | Annual target                                                                                              | 1st Qtr                                                                                                        | 2nd Qtr                                                                                                       | 3rd Qtr                                                                                                    | 4th Qtr                                                                                                    | Enhance                           |
| Audit           | % of Internal Audit Findings resolved per quarter as per the Audit Plan                 | n/a                          | 92%                      | 100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 30 June 2022                 | 100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 30 September 2021                | 100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 31 December 2021                | 100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 31 March 2022                | 100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 30 June 2022                 | Quarterly IA follow up report     |
| Risk management | % execution of identified risk management plan within prescribed timeframes per quarter | n/a                          | 100%                     | 100% execution of identified risk management plan within prescribed timeframes per quarter by 30 June 2022 | 25% execution of identified risk management plan within prescribed timeframes per quarter by 30 September 2021 | 50% execution of identified risk management plan within prescribed timeframes per quarter by 31 December 2021 | 75% execution of identified risk management plan within prescribed timeframes per quarter by 31 March 2022 | 100% execution of identified risk management plan within prescribed timeframes per quarter by 30 June 2022 | Quarterly Risk assessment reports |

## 8.5 DEPARTMENT: EXECUTIVE SUPPORT

### KPA 4 - BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

Strategic objectives: To provide for basic services delivery and sustainable infrastructural development

| Programme              | Key Performance Indicator                                                                                                                                                     | Original Budget FY19/20 | Actual FY19/20 | Planned FY20/21                                                                                                                                                                              | 1st Qtr FY20/21 | 2nd Qtr FY20/21 | 3rd Qtr FY20/21                                                                                                                                                                               | 4th Qtr FY20/21                                                                                                                                                                              | End of FY20/21                    |
|------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|----------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|-----------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------|
| Transversal programmes | number of Transversal programmes implemented in terms of mainstreaming with respect to HIV/AIDS, Gender, Disabled, Woman and Children Rights, elderly and moral re-generation | Opex                    | 4              | 2<br>Transversal programmes implemented in terms of mainstreaming with respect to HIV/AIDS, Gender, Disabled, Woman and Children Rights, elderly and moral re-generation by the 30 June 2022 | n/a             | n/a             | 1<br>Transversal programmes implemented in terms of mainstreaming with respect to HIV/AIDS, Gender, Disabled, Woman and Children Rights, elderly and moral re-generation by the 31 March 2022 | 2<br>Transversal programmes implemented in terms of mainstreaming with respect to HIV/AIDS, Gender, Disabled, Woman and Children Rights, elderly and moral re-generation by the 30 June 2022 | Programme and attendance register |

## KPA 6: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Strategic objectives: To enhance good governance and public participation

| Programme                            | Key Performance Indicator                                      | Original Budget R 000's 2021/2022 | Audited baseline 2019/20 | Annual target                                                 | 2021/2022                                                          |                                                                   |                                                                |                                                               | Evidence                        |
|--------------------------------------|----------------------------------------------------------------|-----------------------------------|--------------------------|---------------------------------------------------------------|--------------------------------------------------------------------|-------------------------------------------------------------------|----------------------------------------------------------------|---------------------------------------------------------------|---------------------------------|
|                                      |                                                                |                                   |                          |                                                               | 1st Qtr                                                            | 2nd Qtr                                                           | 3rd Qtr                                                        | 4th Qtr                                                       |                                 |
| MPAC programme                       | number of MPAC quarterly reports submitted to council          | n/a                               | 3                        | 4 MPAC quarterly reports submitted to council by 30 June 2022 | 1 MPAC quarterly reports submitted to council by 30 September 2021 | 2 MPAC quarterly reports submitted to council by 31 December 2021 | 3 MPAC quarterly reports submitted to council by 31 March 2022 | 4 MPAC quarterly reports submitted to council by 30 June 2022 | Council resolution              |
|                                      | Number of MPAC outreaches initiated                            | 1000 000                          | 3                        | 2 MPAC outreaches initiated by 30 June 2022                   | n/a                                                                | n/a                                                               | 1 MPAC outreaches initiated by 31 March 2022                   | 2 MPAC outreaches initiated by 30 June 2022                   | Reports and attendance register |
| Mayoral Campaigns (event promotions) | number of Mayoral outreach projects initiated                  | 623 400                           | 2                        | 2 Mayoral outreach projects initiated by 30 June 2022         | n/a                                                                | n/a                                                               | 1 Mayoral outreach projects initiated by 31 March 2022         | 2 Mayoral outreach projects initiated by 30 June 2022         | Report and Attendance register  |
| Speakers outreach (event promotions) | number of Speakers outreach projects initiated by 30 June 2022 | 207 800                           | 2                        | 2 Speakers outreach projects initiated by 30 June 2022        | n/a                                                                | n/a                                                               | 1 Speakers outreach projects initiated by 31 March 2022        | 2 Speakers outreach projects initiated by 30 June 2022        | Report and Attendance register  |

| Programme        | Key Performance Indicator                                       | Original Budget FY16/17 | Actual Budget FY16/17 | Actual FY16/17                                                             | 2017/18                                                               | 2018/19                                                              | 2019/20                                                                     | 2020/21                                                                    | 2021/22                                  |
|------------------|-----------------------------------------------------------------|-------------------------|-----------------------|----------------------------------------------------------------------------|-----------------------------------------------------------------------|----------------------------------------------------------------------|-----------------------------------------------------------------------------|----------------------------------------------------------------------------|------------------------------------------|
| Ward committee   | Number of ward committee reports submitted to council quarterly | n/a                     | 2                     | 2<br>ward committee reports submitted to council quarterly by 30 June 2022 | n/a                                                                   | n/a                                                                  | 1<br>ward committee reports submitted to council quarterly by 31 March 2022 | 2<br>ward committee reports submitted to council quarterly by 30 June 2022 | Council resolution                       |
| Youth programmes | Number of youth programmes initiated                            | Opex                    | 1                     | 1<br>youth programmes initiated by 30 June 2022                            | n/a                                                                   | n/a                                                                  | n/a                                                                         | 1<br>youth programmes initiated by 30 June 2022                            | Report and attendance register           |
| Communications   | Number of municipal newsletter printed/produced                 | Opex                    | 10 000                | 5000<br>Of copies municipal newsletter printed/produced by 30 June 2022    | 1250<br>Of municipal newsletter printed/produced by 30 September 2021 | 2500<br>of municipal newsletter printed/produced by 31 December 2021 | 3750<br>of municipal newsletter printed/produced by 31 March 2022           | 5000<br>of municipal newsletter printed/produced 20 June 2022              | Delivery note and copy of the newsletter |
| Communications   | Reviewal of communication strategy                              | n/a                     | 0 %                   | reviewal of communication strategy by 30 June 2022                         | n/a                                                                   | n/a                                                                  | n/a                                                                         | reviewal of communication strategy by 30 June 2022                         | Council resolution                       |

| Programme           | Key performance indicator                                            | Original Budget R 000's 2021/2022 | Audited baseline 2019/20 | Annual target 2021/2022                                                           |                                                                                  |                                                                               |                                                                              | Evidence                               |
|---------------------|----------------------------------------------------------------------|-----------------------------------|--------------------------|-----------------------------------------------------------------------------------|----------------------------------------------------------------------------------|-------------------------------------------------------------------------------|------------------------------------------------------------------------------|----------------------------------------|
|                     |                                                                      |                                   |                          | 1st Qtr.                                                                          | 2nd Qtr.                                                                         | 3rd Qtr.                                                                      | 4th Qtr.                                                                     |                                        |
| Customer services   | % of community complaints received and processed                     | n/a                               | 100%                     | 100% community complaints received and processed by 30 September 2021             | 100% community complaints received and processed by 31 December 2021             | 100% community complaints received and processed by 31 March 2022             | 100% community complaints received and processed by 30 June 2022             | Community complaints register          |
| Customer care       | Number of customer care implementation plan and monitoring conducted | n/a                               | New                      | 1 customer care implementation plan and monitoring conducted by 30 September 2021 | 2 customer care implementation plan and monitoring conducted by 31 December 2021 | 3 customer care implementation plan and monitoring conducted by 31 March 2022 | 4 customer care implementation plan and monitoring conducted by 30 June 2022 | Implementation and monitoring register |
| Council resolutions | % council resolutions implemented                                    | n/a                               | New                      | 25% council resolutions implemented by 30 September 2021                          | 50% council resolutions implemented by 31 December 2021                          | 75% council resolutions implemented by 31 March 2022                          | 100% council resolutions implemented by 30 June 2022                         | Resolution register                    |

## KPA 5: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

Strategic Objectives: To improve sound and municipal financial management

| Programme | Key Performance Indicators                                                                         | Original Budget 2019/20 | Actual Budget 2019/20 | 2019/2020                                                                                                                     |                                                                                                                              |                                                                                                                           |                                                                                                                                                         |
|-----------|----------------------------------------------------------------------------------------------------|-------------------------|-----------------------|-------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------|
|           |                                                                                                    |                         |                       | 1st Qtr                                                                                                                       | 2nd Qtr                                                                                                                      | 3rd Qtr                                                                                                                   | End of Year                                                                                                                                             |
| SCM       | Number of SCM deviation reports submitted to municipal manager (reduction of number of deviations) | n/a                     | 9                     | Maximum of 1<br>SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 30 September 2021 | Maximum of 1<br>SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 31 December 2021 | Maximum of 1<br>SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 31 March 2022 | Maximum of 1<br>SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 30 June 2022<br><br>Signed deviation report |

## KPA 6: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Strategic objectives: To enhance good governance and public participation

|           |                                                                                             | 2021/2022            |                         |                                                                                                    |         |         |                                                                                                    |                                                                                               |
|-----------|---------------------------------------------------------------------------------------------|----------------------|-------------------------|----------------------------------------------------------------------------------------------------|---------|---------|----------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|
| Programme | Key performance indicator                                                                   | Original Budget FY15 | Actual Budget FY15/16   | Annual target                                                                                      | 1st Qtr | 2nd Qtr | 3rd Qtr                                                                                            | 4th Qtr                                                                                       |
| Audit     | Obtain an Unqualified Auditor General opinion for the 2020/2021 financial year              | n/a                  | Qualified Audit Opinion | Obtain an Unqualified Auditor General opinion for the 2020/2021 financial year by 30 November 2021 | n/a     | n/a     | Obtain an Unqualified Auditor General opinion for the 2020/2021 financial year by 30 November 2021 | n/a                                                                                           |
| Audit     | % of Auditor General matters resolved as per the approved audit action plan by 30 June 2022 | n/a                  | 87%                     | 80% of Auditor General matters resolved as per the approved audit action plan by 30 June 2022      | n/a     | n/a     | n/a                                                                                                | 80% of Auditor General matters resolved as per the approved audit action plan by 30 June 2022 |
|           |                                                                                             |                      |                         |                                                                                                    |         |         |                                                                                                    | AGSA audit report                                                                             |
|           |                                                                                             |                      |                         |                                                                                                    |         |         |                                                                                                    | Audit action plan                                                                             |

| Performance Measure |                                                                                         | Original Budget FY2021 | Actual FY2021 | FY2022                                                                                                     |                                                                                                                |                                                                                                               |                                                                                                            | Business                          |
|---------------------|-----------------------------------------------------------------------------------------|------------------------|---------------|------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------|-----------------------------------|
|                     |                                                                                         | Original Budget FY2021 | Actual FY2021 | 1st Qtr                                                                                                    | 2nd Qtr                                                                                                        | 3rd Qtr                                                                                                       | 4th Qtr                                                                                                    |                                   |
| Audit               | % of Internal Audit Findings resolved per quarter as per the Audit Plan                 | n/a                    | 92%           | 100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 30 June 2022                 | 100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 30 September 2021                | 100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 31 December 2021                | 100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 30 June 2022                 | Quarterly IA follow up report     |
| Risk management     | % execution of identified risk management plan within prescribed timeframes per quarter | n/a                    | 100%          | 100% execution of identified risk management plan within prescribed timeframes per quarter by 30 June 2022 | 25% execution of identified risk management plan within prescribed timeframes per quarter by 30 September 2021 | 50% execution of identified risk management plan within prescribed timeframes per quarter by 31 December 2021 | 75% execution of identified risk management plan within prescribed timeframes per quarter by 31 March 2022 | Quarterly Risk assessment reports |

## 8.6 INFRASTRUCTURE SERVICES

### KPA 3: LOCAL ECONOMIC DEVELOPMENT

Strategic objectives: To promote conducive environment for economic growth and development

| Programme | Key performance indicator                                                  | Original Budget R GDP's 2024/2025 | Audited baseline 2019/20 | Annual target                                                                        | 2024/2025                                                                                |                                                                                          |                                                                                       |                                                                                      | Remarks            |
|-----------|----------------------------------------------------------------------------|-----------------------------------|--------------------------|--------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------|--------------------|
|           |                                                                            |                                   |                          |                                                                                      | 1st Qtr                                                                                  | 2nd Qtr                                                                                  | 3rd Qtr                                                                               | 4th Qtr                                                                              |                    |
| EPWP      | Number of job opportunities created through infrastructure projects (GKPI) | MIG/<br>INEP/<br>EMLM             | 253                      | 300 job opportunities created through infrastructure projects by 30 June 2022 (GKPI) | 90 job opportunities created through infrastructure projects by 30 September 2021 (GKPI) | 160 job opportunities created through infrastructure projects by 31 December 2021 (GKPI) | 250 job opportunities created through infrastructure projects by 31 March 2022 (GKPI) | 300 job opportunities created through infrastructure projects by 30 June 2022 (GKPI) | List of appointees |

#### KPA 4 - BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

Strategic objectives: To provide for basic services delivery and sustainable infrastructural development

| Programme             | Key Deliverables                         | Original Budget R '000's | Actual Baseline R '000's | Planned Budget                                                       | 2012-2013                                                                |                                                                         |                                                                       |                                                                      |
|-----------------------|------------------------------------------|--------------------------|--------------------------|----------------------------------------------------------------------|--------------------------------------------------------------------------|-------------------------------------------------------------------------|-----------------------------------------------------------------------|----------------------------------------------------------------------|
|                       |                                          |                          |                          |                                                                      | 2012/2013                                                                | 2013/2014                                                               | 2014/2015                                                             | 2015/2016                                                            |
| Roads and storm water | Kilometers of graveled roads re-graveled | n/a                      | 120.5km                  | 155km of gravel municipal roads/ streets re-graveled by 30 June 2022 | 20km of gravel municipal roads/ streets re-graveled by 30 September 2021 | 60km of gravel municipal roads/ streets re-graveled by 31 December 2021 | 110km of gravel municipal roads/ streets re-graveled by 31 March 2022 | 155km of gravel municipal roads/ streets re-graveled by 30 June 2022 |
|                       |                                          |                          |                          |                                                                      |                                                                          |                                                                         |                                                                       | Completion certificates                                              |

## KPA 2: INSTITUTIONAL DEVELOPMENT AND MUNICIPAL TRANSFORMATION

Strategic Objectives: To build capable, responsive, accountable, effective and efficient municipal institutions and administration

| Programme                             | Key performance indicator                                | Original Budget R 000's 2021/2022 | Actual Baseline 2019/2020 | Annual target                                                        | 2021/2022                                                                |                                                                         |                                                                      |                                                                      | Evidence            |
|---------------------------------------|----------------------------------------------------------|-----------------------------------|---------------------------|----------------------------------------------------------------------|--------------------------------------------------------------------------|-------------------------------------------------------------------------|----------------------------------------------------------------------|----------------------------------------------------------------------|---------------------|
|                                       |                                                          |                                   |                           |                                                                      | 1st Qtr                                                                  | 2nd Qtr                                                                 | 3rd Qtr                                                              | 4th Qtr                                                              |                     |
| Municipal Infrastructure Grants (MIG) | Number of MIG reports submitted to CoGHSTA               | n/a                               | 12                        | 12<br>MIG reports submitted to CoGHSTA by 30 June 2022               | 3<br>MIG reports submitted to CoGHSTA by 30 September 2021               | 6<br>MIG reports submitted to CoGHSTA by 31 December 2021               | 9<br>MIG reports submitted to CoGHSTA by 31 March 2022               | 12<br>MIG reports submitted to CoGHSTA by 30 June 2022               | Proof of submission |
| Department of Energy(DOE)             | Number of INEP reports submitted to department of energy | n/a                               | 12                        | 12<br>INEP reports submitted to department of energy by 30 June 2022 | 3<br>INEP reports submitted to department of energy by 30 September 2021 | 6<br>INEP reports submitted to department of energy by 31 December 2021 | 9<br>INEP reports submitted to department of energy by 31 March 2022 | 12<br>INEP reports submitted to department of energy by 30 June 2022 | Proof of submission |

## KPA 5: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

Strategic Objectives: To improve sound and sustainable municipal financial management

| Programme          | Key performance indicator                     | Original Budget P.M.U's 2017/18 | Actual baseline 2018/19 | Annual target                                    |                                                      |                                                  |                                                  | 2021/2022                                        |        |        |        | Evidence            |
|--------------------|-----------------------------------------------|---------------------------------|-------------------------|--------------------------------------------------|------------------------------------------------------|--------------------------------------------------|--------------------------------------------------|--------------------------------------------------|--------|--------|--------|---------------------|
|                    |                                               |                                 |                         | 1st Qm                                           | 2nd Qm                                               | 3rd Qm                                           | 4th Qm                                           | 1st Qm                                           | 2nd Qm | 3rd Qm | 4th Qm |                     |
| Project Management | % spending on MIG funding by the 30 June 2022 | MIG                             | 91%                     | 100% spending on MIG funding by the 30 June 2022 | 10% spending on MIG funding by the 30 September 2021 | 50% spending on MIG funding by 31 December 2021  | 75% spending on MIG funding by the 31 March 2022 | 100% spending on MIG funding by the 30 June 2022 |        |        |        | MIG monthly report  |
| Electricity        | % spending on INEP funding by 30 June 2022    | INEP                            | 100%                    | 100% spending on INEP funding by 30 June 2022    | 25% spending on INEP funding by 30 September 2021    | 30% spending on INEP funding by 31 December 2021 | 80% spending on INEP funding by 31 March 2022    | 100% spending on INEP funding by 30 June 2022    |        |        |        | INEP monthly report |

| Programme | Key performance indicator                                                                          | Original Budget FY01/02 | Amended baseline FY03/04 | Annual target                                                                                                            | 2021/2022                                                                                                                     |                                                                                                                              |                                                                                                                           |                                                                                                                          | Evidence                |
|-----------|----------------------------------------------------------------------------------------------------|-------------------------|--------------------------|--------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------|-------------------------|
|           |                                                                                                    |                         |                          |                                                                                                                          | 1st Qtr                                                                                                                       | 2nd Qtr                                                                                                                      | 3rd Qtr                                                                                                                   | 4th Qtr                                                                                                                  |                         |
| SCM       | Number of SCM deviation reports submitted to municipal manager (reduction of number of deviations) | n/a                     | 9                        | Maximum of 4<br>SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 30 June 2022 | Maximum of 1<br>SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 30 September 2021 | Maximum of 1<br>SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 31 December 2021 | Maximum of 1<br>SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 31 March 2022 | Maximum of 1<br>SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 30 June 2022 | Signed deviation report |

## KPA 6: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Strategic objectives: To enhance good governance and public participation

| Programme | Key Performance Indicators                                                                  | Original Budget FY 2020/2021 | Actual Expenditure FY 2020/2021 | Financial Report                                                                                   | 2020/2021 |         |                                                                                                    |                                                                                               | Remarks           |
|-----------|---------------------------------------------------------------------------------------------|------------------------------|---------------------------------|----------------------------------------------------------------------------------------------------|-----------|---------|----------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|-------------------|
|           |                                                                                             |                              |                                 |                                                                                                    | 1st Qtr   | 2nd Qtr | 3rd Qtr                                                                                            | 4th Qtr                                                                                       |                   |
| Audit     | Obtain an Unqualified Auditor General opinion for the 2020/2021 financial year              | n/a                          | Qualified Audit Opinion         | Obtain an Unqualified Auditor General opinion for the 2020/2021 financial year by 30 November 2021 | n/a       | n/a     | Obtain an Unqualified Auditor General opinion for the 2020/2021 financial year by 30 November 2021 | n/a                                                                                           | AGSA audit report |
|           | % of Auditor General matters resolved as per the approved audit action plan by 30 June 2022 | n/a                          | 87%                             | 80% of Auditor General matters resolved as per the approved audit action plan by 30 June 2022      | n/a       | n/a     | n/a                                                                                                | 80% of Auditor General matters resolved as per the approved audit action plan by 30 June 2022 | Audit action plan |

| 2022/2023       |                                                                                         |                                  |                          |                                                                                                            |                                                                                                                |                                                                                                               |                                                                                                            |                                                                                                            |                                   |
|-----------------|-----------------------------------------------------------------------------------------|----------------------------------|--------------------------|------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------|-----------------------------------|
| Programme       | Key performance indicator                                                               | Original Budget R M0's 2021/2022 | Audited Baseline 2019/20 | Annual target                                                                                              | 1st Qtr                                                                                                        | 2nd Qtr                                                                                                       | 3rd Qtr                                                                                                    | 4th Qtr                                                                                                    | Exercise                          |
| Audit           | % of Internal Audit Findings resolved per quarter as per the Audit Plan                 | n/a                              | 92%                      | 100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 30 June 2022                 | 100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 30 September 2021                | 100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 31 December 2021                | 100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 31 March 2022                | 100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 30 June 2022                 | Quarterly IA follow up report     |
| Risk management | % execution of identified risk management plan within prescribed timeframes per quarter | n/a                              | 100%                     | 100% execution of identified risk management plan within prescribed timeframes per quarter by 30 June 2022 | 25% execution of identified risk management plan within prescribed timeframes per quarter by 30 September 2021 | 50% execution of identified risk management plan within prescribed timeframes per quarter by 31 December 2021 | 75% execution of identified risk management plan within prescribed timeframes per quarter by 31 March 2022 | 100% execution of identified risk management plan within prescribed timeframes per quarter by 30 June 2022 | Quarterly Risk assessment reports |

The list of projects indicated below is from municipal departments, however budget allocation is not sufficient. Projections for the outer years have been made although they will be reviewed when developing the 2018/19 IDP document. The budget has been reviewed in line with the requirements of MSCOA (Municipal Standard Chart of Accounting).

**Strategic objectives:** To provide for basic services delivery and sustainable infrastructural development

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| CAPITAL PROJECTS |                                                                        |                                                                  |                                           |                                |                                                                                               |                                                                                               |                                                                 |                                                              |                                                                  |                                |                           |
|------------------|------------------------------------------------------------------------|------------------------------------------------------------------|-------------------------------------------|--------------------------------|-----------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|-----------------------------------------------------------------|--------------------------------------------------------------|------------------------------------------------------------------|--------------------------------|---------------------------|
| Wat<br>d<br>No.  | Project                                                                | Key<br>performance<br>Indicator                                  | Original<br>Budget<br>R100's<br>2019/2020 | Audited<br>baseline<br>2019/20 | Annual<br>target                                                                              | 1st quarter                                                                                   | 2nd quarter                                                     | 3rd quarter                                                  | 4th Quarter                                                      | EXPENSE                        | RESERVE                   |
| n/a              | Air<br>conditioners                                                    | % Processing<br>of<br>procurement<br>request<br>submitted        | 300 000                                   | 50%                            | 100%<br>Processing<br>of<br>procurement<br>request<br>submitted<br>by 30<br>September<br>2021 | 100%<br>Processing<br>of<br>procurement<br>request<br>submitted by<br>30<br>September<br>2021 | n/a                                                             | n/a                                                          | n/a                                                              | Q1<br>Processed<br>requisition | Infrastruct<br>ure        |
| n/a              | Forklift                                                               | procurement<br>of forklift                                       | 100 000                                   | New                            | procurement<br>of forklift<br>by 31<br>March 2022                                             | n/a                                                                                           | n/a                                                             | procurement<br>of forklift by<br>31 March<br>2022            | n/a                                                              | Delivery<br>note               | Budget<br>and<br>treasury |
| 13               | Disaster<br>managemen<br>t centre<br>emergency<br>relief store<br>room | Construction<br>of Disaster<br>management<br>centre<br>emergency | 100 000                                   | New                            | Constructio<br>n of<br>Disaster<br>manageme<br>nt centre<br>emergency                         | Developmen<br>t of<br>Specification<br>by 30                                                  | placing of<br>Advertiseme<br>nt of service<br>provider by<br>31 | Appointment<br>of service<br>provider by<br>31 March<br>2022 | Construction<br>of Disaster<br>management<br>centre<br>emergency | Q1<br>Specificatio<br>n        | Communit<br>y services    |

| CAPITAL PROJECTS |                                    |                                              |                            |                         |                                                |                                                   |                                                                  |                                                                         |                    |
|------------------|------------------------------------|----------------------------------------------|----------------------------|-------------------------|------------------------------------------------|---------------------------------------------------|------------------------------------------------------------------|-------------------------------------------------------------------------|--------------------|
| Year             | Project                            | Key Performance Indicator                    | Original Budget FY 2019/20 | Actual Baseline 2019/20 | Final Target                                   | Quarter                                           | Quarter                                                          | Quarter                                                                 | Resources          |
| 13               | Upgrading and development of parks | Number of parks to be developed and upgraded | 200 000                    | new                     | 2 parks upgraded and developed by 30 June 2022 | Development of Specification by 30 September 2021 | placing of Advertisement of service provider by 31 December 2021 | Appointment of service provider by 31 March 2022                        | Community services |
|                  |                                    | relief store room                            |                            |                         | relief store room by 30 June 2022              | September 2021                                    | December 2021                                                    | relief store room by 30 June 2022                                       |                    |
|                  |                                    |                                              |                            |                         |                                                |                                                   |                                                                  | Q2 Copy of Advert<br>Q3 appointment letter<br>Q4 Completion certificate |                    |
|                  |                                    |                                              |                            |                         |                                                |                                                   |                                                                  | Q1 Specification<br>Q2 Copy of Advert<br>Q3 appointment letter          |                    |

| CAPITAL PROJECTS |                                                  |                                                     |                                                     |                                |                                                                        |                                                                             |                                                                 |                                                              |                                                                                                                           |                       |
|------------------|--------------------------------------------------|-----------------------------------------------------|-----------------------------------------------------|--------------------------------|------------------------------------------------------------------------|-----------------------------------------------------------------------------|-----------------------------------------------------------------|--------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------|-----------------------|
| War<br>d No.     | Project                                          | Key<br>performance<br>Indicator                     | Original<br>Budget<br>R 000's<br>2019/20<br>2021/22 | Amended<br>baseline<br>2019/20 | Annual<br>target                                                       | 1st Quarter                                                                 | 2nd Quarter                                                     | 3rd Quarter                                                  | 4th Quarter                                                                                                               | Remarks               |
|                  |                                                  |                                                     |                                                     |                                |                                                                        |                                                                             |                                                                 |                                                              |                                                                                                                           |                       |
| 13               | Fencing of<br>Elandsdoom<br>/ Ntwane<br>cemetery | Fencing of<br>Elandsdoom /<br>Ntwane<br>cemetery    | 500 000                                             | 50%                            | fencing of<br>Elandsdoom<br>n/ Ntwane<br>cemeteries<br>by June<br>2022 | development<br>of terms of<br>reference<br>(TOR) by 30<br>September<br>2021 | Advertiseme<br>nt by 31<br>December<br>2021                     | Appointment<br>of service<br>provider by<br>31 March<br>2022 | fencing of<br>Elandsdoom/<br>Ntwane<br>cemetery<br>cemeteries by<br>30 June 2022                                          | Communit<br>y service |
|                  |                                                  |                                                     |                                                     |                                |                                                                        |                                                                             |                                                                 |                                                              | Q4<br>Completion<br>certificate                                                                                           |                       |
|                  |                                                  |                                                     |                                                     |                                |                                                                        |                                                                             |                                                                 |                                                              | Q1<br>Terms of<br>reference<br>Q2<br>Copy of<br>Advert<br>Q3<br>appointmen<br>t letter<br>Q4<br>completion<br>certificate |                       |
| 30               | Roosenekaa<br>l concrete<br>palisade             | Upgrading of<br>Roosenekaal<br>concrete<br>palisade | 100 000                                             | New                            | Upgrading<br>of<br>Rooseneka<br>al concrete<br>palisade by             | Developmen<br>t of<br>Specification<br>by 30                                | placing of<br>Advertiseme<br>nt of service<br>provider by<br>31 | Appointment<br>of service<br>provider by<br>31 March<br>2022 | Upgrading of<br>Roosenekaal<br>concrete<br>palisade by<br>30 June 2022                                                    | Communit<br>y service |
|                  |                                                  |                                                     |                                                     |                                |                                                                        |                                                                             |                                                                 |                                                              | Q1<br>Specificatio<br>n<br>Q2                                                                                             |                       |

| CAPITAL PROJECTS |                          |                          |                         |                                      |                                                   |                                                                  |                                                  |                                                                |                |
|------------------|--------------------------|--------------------------|-------------------------|--------------------------------------|---------------------------------------------------|------------------------------------------------------------------|--------------------------------------------------|----------------------------------------------------------------|----------------|
| WATER PROJECT    | NEW PERFORMANCE CONTRACT | ORIGINAL BUDGET (R000'S) | CHANGED BUDGET (R000'S) | DATE                                 | 1st quarter                                       | 2nd quarter                                                      | 3rd quarter                                      | Evidence                                                       | ISSUES         |
| 13               | Fencing of Game farm     |                          |                         | 30 June 2022                         | September 2021                                    | December 2021                                                    |                                                  | Copy of Advert Q3 appointment letter Q4 Completion certificate |                |
|                  | Fencing of Game farm     | 1 100 000                | new                     | Fencing of Game farm by 30 June 2022 | Development of Specification by 30 September 2021 | placing of Advertisement of service provider by 31 December 2021 | Appointment of service provider by 31 March 2022 | Q1 Specification Q2 Copy of Advert Q3 appointment letter Q4    | Infrastructure |

| CAPITAL PROJECTS |                                                                   |                                                                                       |                                           |                                 |                                                                            |                                                                      |                                                                                     |                                                              |                                                                                           |                                                                                                             |                        |
|------------------|-------------------------------------------------------------------|---------------------------------------------------------------------------------------|-------------------------------------------|---------------------------------|----------------------------------------------------------------------------|----------------------------------------------------------------------|-------------------------------------------------------------------------------------|--------------------------------------------------------------|-------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------|------------------------|
| Work<br>No.      | Project                                                           | Key<br>performance<br>indicator                                                       | Original<br>Budget:<br>R 000's<br>2021/22 | Adjusted<br>baseline<br>2019/20 | Annual<br>target                                                           | 1st quarter                                                          | 2nd quarter                                                                         | 3rd quarter                                                  | 4th quarter                                                                               | Expende                                                                                                     | Responsi<br>Party      |
|                  |                                                                   |                                                                                       |                                           |                                 |                                                                            |                                                                      |                                                                                     |                                                              |                                                                                           |                                                                                                             |                        |
| n/a              | No illegal<br>dumping<br>boards                                   | Procurement<br>of No illegal<br>dumping<br>boards                                     | 200 000                                   | new                             | Procurement<br>of No<br>illegal<br>dumping<br>boards by<br>30 June<br>2022 | Development<br>of<br>Specification<br>by 30<br>September<br>2021     | placing of<br>Advertiseme<br>nt of service<br>provider by<br>31<br>December<br>2021 | Appointment<br>of service<br>provider by<br>31 March<br>2022 | Procurement<br>of No illegal<br>dumping<br>boards by 30<br>June 2022                      | Q1<br>Specificatio<br>n<br>Q2<br>Copy of<br>Advert<br>Q3<br>appointment<br>letter<br>Q4<br>Delivery<br>note | Communit<br>y services |
| 24               | Reticulation<br>of stands<br>with<br>electrical<br>infrastructure | Number of<br>stands<br>reticulated<br>with electrical<br>infrastructure<br>at Ga Posa | 2 088<br>000                              | 5%                              | 116<br>stands<br>reticulated<br>with<br>electrical<br>infrastructure       | Appointment<br>of the<br>contractor,<br>site<br>handover<br>and site | construction<br>of MV and<br>LV by 31<br>December<br>2021                           | construction<br>of MV and<br>LV by 31<br>March 2022          | 116<br>stands<br>reticulated<br>with electrical<br>infrastructure<br>by 30th June<br>2022 | Q1<br>Appointment<br>letter<br>Q2<br>Progress<br>report<br>Q3                                               | infrast<br>ructure     |

| CAPITAL PROJECTS |                                                                     |                                                                           |                 |               |             |                                                                                          |                                                                         |                                               |                                                                                                         |
|------------------|---------------------------------------------------------------------|---------------------------------------------------------------------------|-----------------|---------------|-------------|------------------------------------------------------------------------------------------|-------------------------------------------------------------------------|-----------------------------------------------|---------------------------------------------------------------------------------------------------------|
| Year             | Project                                                             | Re-estimation                                                             | Original Budget | Actual Budget | Actual Date | 1st Quarter                                                                              | 2nd Quarter                                                             | 3rd Quarter                                   | 4th Quarter                                                                                             |
|                  | Water supply at Ga Posa                                             |                                                                           |                 |               |             | establishment by 30 September 2021                                                       | complete by 30th June 2022                                              |                                               | Progress report As-built drawings Q4 completion certificate                                             |
| 14               | Reticulation of stands with electrical infrastructure at Masakaneng | Number of stands reticulated with electrical infrastructure at Masakaneng | 5 508 000       | New           |             | Appointment of the contractor, site handover and site establishment by 30 September 2021 | 324 stands reticulated with electrical infrastructure by 30th June 2022 | construction of MV and LV by 31 March 2022    | Q1 Appointment letter Q2 Progress report Q3 Progress report As-built drawings Q4 completion certificate |
|                  |                                                                     |                                                                           |                 |               |             |                                                                                          |                                                                         | construction of MV and LV by 31 December 2021 | Q1 Appointment letter Q2 Progress report Q3 Progress report As-built drawings Q4 completion certificate |
|                  |                                                                     |                                                                           |                 |               |             |                                                                                          |                                                                         |                                               | infrastructure                                                                                          |

| CAPITAL PROJECTS  |                                                                            |                                                                                  |                                            |                                 |                                                                                     |                                                                                          |                                               |                                            |                                                                         |                                                                                                                  |                     |
|-------------------|----------------------------------------------------------------------------|----------------------------------------------------------------------------------|--------------------------------------------|---------------------------------|-------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------|-----------------------------------------------|--------------------------------------------|-------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------|---------------------|
| Work<br>id<br>No. | Project                                                                    | Key<br>performance<br>indicator                                                  | Original<br>Budget<br>R 000's<br>2021/2022 | Approved<br>baseline<br>2019/20 | Annual<br>target                                                                    | 1st quarter                                                                              | 2nd quarter                                   | 3rd quarter                                | 4th Quarter                                                             | Expected<br>completion                                                                                           | Responsible<br>Body |
| 12                | Reticulation of stands with electrical infrastructure at Maleoskop         | Designs of stands to be reticulated with electrical infrastructure               | 3 348 000                                  | New                             | 191 stands reticulated with electrical infrastructure by 30 <sup>th</sup> June 2022 | Appointment of the contractor, site handover and site establishment by 30 September 2021 | construction of MV and LV by 31 December 2021 | construction of MV and LV by 31 March 2022 | 191 stands reticulated with electrical infrastructure by 30th June 2022 | Q1 Appointment letter<br>Q2 Progress report<br>Q3 Progress report<br>Q4 As-build drawings completion certificate | Infrastructure      |
| 14                | Reticulation of stands with electrical infrastructure at Matlala Lehwelere | Number of stands reticulated with electrical infrastructure at Matlala Lehwelere | 3 438 000                                  | New                             | 191 stands reticulated with electrical infrastructure by 30 <sup>th</sup> June 2022 | Appointment of the contractor, site handover and site establishment by 30 September 2021 | construction of MV and LV by 31 December 2021 | construction of MV and LV by 31 March 2022 | 191 stands reticulated with electrical infrastructure by 30th June 2022 | Q1 Appointment letter<br>Q2 Progress report<br>Q3 Progress report<br>Q4 As-build drawings                        | Infrastructure      |

| CAPS PROJECTS       |                                                                                        |                                                                                             |                              |                             |                                                                                                          |                                                                                                                     |                                                           |                                                     |                                                                                                                                                |
|---------------------|----------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------|------------------------------|-----------------------------|----------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------|-----------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------|
| Year<br>of<br>Proc. | Project<br>Name                                                                        | Key<br>Performance<br>Indicator                                                             | Original<br>Budget<br>R000's | Final<br>Baseline<br>R000's | Final                                                                                                    | As-quoted                                                                                                           | 2nd quarter                                               | 3rd quarter                                         | 4th quarter                                                                                                                                    |
|                     |                                                                                        |                                                                                             |                              |                             |                                                                                                          |                                                                                                                     |                                                           |                                                     | completion<br>certificate                                                                                                                      |
| 19                  | Reticulation<br>of stands<br>with<br>electrical<br>infrastructure<br>at<br>Rondebosch  | Number of<br>stands<br>reticulated<br>with electrical<br>infrastructure<br>at<br>Rondebosch | 1 206<br>000                 | New                         | 67<br>stands<br>reticulated<br>with<br>electrical<br>infrastructure<br>by 30 <sup>th</sup><br>June 2022  | Appointment<br>of the<br>contractor,<br>site<br>handover<br>and site<br>establishment<br>by 30<br>September<br>2021 | construction<br>of MV and<br>LV by 31<br>December<br>2021 | construction<br>of MV and<br>LV by 31<br>March 2022 | 67<br>stands<br>reticulated<br>with electrical<br>infrastructure<br>by 30th June<br>2022                                                       |
|                     |                                                                                        |                                                                                             |                              |                             |                                                                                                          |                                                                                                                     |                                                           |                                                     | completion<br>certificate                                                                                                                      |
|                     |                                                                                        |                                                                                             |                              |                             |                                                                                                          |                                                                                                                     |                                                           |                                                     | Q1<br>Appointment<br>letter<br>Q2<br>Progress<br>report<br>Q3<br>Progress<br>report<br>As-build<br>drawings<br>Q4<br>completion<br>certificate |
|                     |                                                                                        |                                                                                             |                              |                             |                                                                                                          |                                                                                                                     |                                                           |                                                     | Infrastruct<br>ure                                                                                                                             |
| 23                  | Reticulation<br>of stands<br>with<br>electrical<br>infrastructure<br>at<br>Vlakfontein | Number of<br>stands<br>reticulated<br>with electrical<br>infrastructure<br>at Vlakfontein   | 5 760<br>000                 | new                         | 320<br>stands<br>reticulated<br>with<br>electrical<br>infrastructure<br>by 30 <sup>th</sup><br>June 2022 | Appointment<br>of the<br>contractor,<br>site<br>handover<br>and site<br>establishment<br>by 30<br>September<br>2021 | construction<br>of MV and<br>LV by 31<br>December<br>2021 | construction<br>of MV and<br>LV by 31<br>March 2022 | 320<br>stands<br>reticulated<br>with electrical<br>infrastructure<br>by 30th June<br>2022                                                      |
|                     |                                                                                        |                                                                                             |                              |                             |                                                                                                          |                                                                                                                     |                                                           |                                                     | Q1<br>Appointment<br>letter<br>Q2<br>Progress<br>report<br>Q3<br>Progress<br>report                                                            |
|                     |                                                                                        |                                                                                             |                              |                             |                                                                                                          |                                                                                                                     |                                                           |                                                     | Infrastruct<br>ure                                                                                                                             |

| CAPITAL PROJECTS  |                                 |                                                         |                                         |                                |                                                                                |                                                                                                                             |                                                                 |                                                           |                                                                                                                         |
|-------------------|---------------------------------|---------------------------------------------------------|-----------------------------------------|--------------------------------|--------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------|-----------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------|
| Work<br>id<br>No. | Project                         | Key<br>performance<br>indicator                         | Original<br>Budget<br>R600's<br>2021/22 | Audited<br>baseline<br>2019/20 | Annual<br>target                                                               | 1st quarter                                                                                                                 | 2nd quarter                                                     | 3rd quarter                                               | 4th Quarter                                                                                                             |
|                   |                                 |                                                         |                                         |                                |                                                                                |                                                                                                                             |                                                                 |                                                           | As-build<br>drawings<br>Q4<br>completion<br>certificate                                                                 |
| 28                | Dipakapake<br>ng access<br>road | Upgrading of<br>2.2km of<br>Dipakapakeng<br>access road | 21 750<br>000                           | New                            | 2.2km<br>Upgrading<br>of<br>Dipakapake<br>ng access<br>road by 30<br>June 2022 | 0km<br>Appointment<br>of the<br>contractor,<br>site<br>handover<br>and site<br>establishme<br>nt by 30<br>September<br>2021 | 0km<br>Construction<br>of the road<br>by 31<br>December<br>2021 | 0km<br>Construction<br>of the road<br>by 31 March<br>2022 | 2.2km<br>Upgrading of<br>Dipakapaken<br>g access road<br>by 30 June<br>2022                                             |
|                   |                                 |                                                         |                                         |                                |                                                                                |                                                                                                                             |                                                                 |                                                           | Q1<br>Appointme<br>nt letter<br>Q2<br>Progress<br>report<br>Q3<br>Progress<br>report<br>Q4<br>Completion<br>certificate |
|                   |                                 |                                                         |                                         |                                |                                                                                |                                                                                                                             |                                                                 |                                                           | infrastruct<br>ure                                                                                                      |

| CAPITAL PROJECTS |                                           |                         |                       |                                                                       |                                                 |                                                                                            |                                                            |                                                                        |                                                                       |                |
|------------------|-------------------------------------------|-------------------------|-----------------------|-----------------------------------------------------------------------|-------------------------------------------------|--------------------------------------------------------------------------------------------|------------------------------------------------------------|------------------------------------------------------------------------|-----------------------------------------------------------------------|----------------|
| WATER PROJECT    | Key Performance Indicator                 | Original Budget (R'000) | Actual Budget (R'000) | Target                                                                | 1st Quarter                                     | 2nd Quarter                                                                                | 3rd Quarter                                                | 4th Quarter                                                            | Remarks                                                               |                |
| 13               | Upgrading of Groblersdal traffic lights   | 340 000                 | New                   | 3 traffic lights intersection s upgraded in Groblersdal by 30 June 22 | n/a                                             | n/a                                                                                        | Appointment of the service provider by 31 March 2022       | 3 traffic lights intersections upgraded in Groblersdal by 30 June 2022 | Q3 Appointment letter<br>Q4 Completion certificate                    | Infrastructure |
| 27               | Upgrading of Tafelkop stadium access road | 13 184 000              | New                   | upgrading of Tafelkop stadium access road by 30 June 2022             | Advertising of the project by 30 September 2021 | Appointment of service provided, site hand over and site establishment by 31 December 2021 | upgrading of Tafelkop stadium access road by 31 March 2022 | upgrading of Tafelkop stadium access road by 30 June 2022              | Q1 Tender advert<br>Q2 Appointment letter<br>Q3 Progress report<br>Q4 | Infrastructure |

| CAPITAL PROJECTS |                                                  |                                                            |                                            |                               |                                                         |                                                             |                                                                                                                     |                                                      |                                                  |                                                                                                                       |                    |
|------------------|--------------------------------------------------|------------------------------------------------------------|--------------------------------------------|-------------------------------|---------------------------------------------------------|-------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------|------------------------------------------------------|--------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------|--------------------|
| War<br>d<br>No.  | Project                                          | Key<br>performance<br>indicator                            | Original<br>Budget<br>R 000's<br>2012/2013 | Actual<br>baseline<br>2019/20 | Annual<br>target                                        | 1st quarter                                                 | 2nd quarter                                                                                                         | 3rd quarter                                          | 4th quarter                                      | Overall                                                                                                               | Report<br>date     |
|                  |                                                  |                                                            |                                            |                               |                                                         |                                                             |                                                                                                                     |                                                      |                                                  | Progress<br>report                                                                                                    |                    |
| 13               | Grobiersdal<br>landfill site                     | Upgrading of<br>Grobiersdal<br>landfill site               | 9 050<br>000                               | New                           | Upgrading<br>of landfill<br>site by 30<br>June 2022     | Advertising<br>of the project<br>by 30<br>September<br>2021 | Appointment<br>of service<br>provided,<br>site hand<br>over and site<br>establishme<br>nt by 31<br>December<br>2021 | Upgrading of<br>landfill site<br>by 31 March<br>2022 | Upgrading of<br>landfill site by<br>30 June 2022 | Q1<br>Tender<br>advert<br>Q2<br>Appointme<br>nt letter<br>Q3<br>Progress<br>report<br>Q4<br>Completion<br>certificate | Infrastruct<br>ure |
| 11               | Bloempoot<br>to<br>Uitspanning<br>Access<br>Road | Upgrading of<br>Bloempoot<br>to Uitspanning<br>Access Road | 13 000<br>000                              | New                           | upgrading<br>of<br>Bloempoot<br>/Uitspannin<br>g access | Advertising<br>of the project<br>by 30<br>September<br>2021 | Appointment<br>of service<br>provided,<br>site hand<br>over and site                                                | Construction<br>of the road<br>by 31 March<br>2022   | Construction<br>of the road by<br>30 June 2022   | Q1<br>Tender<br>advert                                                                                                | Infrastruct<br>ure |

| CAPITAL PROJECTS |                           |                                                  |                  |                |                                                                 |                  |                |                                   |                                                                                                              |
|------------------|---------------------------|--------------------------------------------------|------------------|----------------|-----------------------------------------------------------------|------------------|----------------|-----------------------------------|--------------------------------------------------------------------------------------------------------------|
| LINE NO          | PROJECT NAME              | PROJECT DESCRIPTION                              | PROJECT LOCATION | PROJECT STATUS | PROJECT START DATE                                              | PROJECT END DATE | PROJECT BUDGET | PROJECT FUNDING                   | PROJECT COMMENTS                                                                                             |
| 31               | Motetema Internal Streets | construction of Motetema internal access streets | 1500             | 11%            | Construction of Motetema internal access street by 30 June 2022 | n/a              | n/a            | establishment by 31 December 2021 | Q2 Appointment letter<br>Q3 Progress report<br>Q4 Progress report                                            |
|                  |                           |                                                  |                  |                |                                                                 |                  |                |                                   | Q1 Advertisment of the tender and appointment of the Service Provider by 31 March 2022<br>Q2 Progress report |
|                  |                           |                                                  |                  |                |                                                                 |                  |                |                                   | Infrastructure                                                                                               |

| CAPITAL PROJECTS |                                                     |                                                                           |                           |                         |                                                                            |                                                                            |                                                      |                                                                            |                                                                |
|------------------|-----------------------------------------------------|---------------------------------------------------------------------------|---------------------------|-------------------------|----------------------------------------------------------------------------|----------------------------------------------------------------------------|------------------------------------------------------|----------------------------------------------------------------------------|----------------------------------------------------------------|
| Ward             | Project                                             | SA<br>Deliverable<br>Indicator                                            | Original<br>Budget<br>RMB | Actual<br>Budget<br>RMB | Planned<br>Budget<br>RMB                                                   | Actual<br>Budget<br>RMB                                                    | 2020 Quarter                                         | 2021 Quarter                                                               | Remarks                                                        |
| All<br>wards     | Rehabilitation of Roads/streets in various wards    | Rehabilitation of 1.4km of roads/ streets in various wards                | 2 500 000                 | New                     | 1.4km of Roads/Streets in various wards rehabilitated by 30 September 2021 | 1.4km of Roads/Streets in various wards rehabilitated by 30 September 2021 | n/a                                                  | n/a                                                                        | Q1 Completion certificate                                      |
| 21               | Upgrading of Kgaphamadi bus road stormwater control | Designs of 5200m Kgaphamadi bus road stormwater control                   | 1 000 000                 | New                     | 100% designs of Stormwater control in Kgaphamadi bus road by 31 March 2022 | 20% scoping report completed by 30 September 2021                          | 40% preliminary report completed by 31 December 2021 | 100% designs of Stormwater control in Kgaphamadi bus road by 31 March 2022 | Q1 scoping report<br>Q2 preliminary report<br>Q3 Design report |
| n/a              | Supply and delivery of municipal vehicles           | Number of vehicles to be procured from the existing lease to buy contract | 800 000                   | New                     | 06 used vehicles to be procured by 31 December 2021                        | n/a                                                                        | 06 used vehicles to be procured by 31 December 2021  | n/a                                                                        | Q2 Delivery notes                                              |

| CAPITAL PROJECTS |                                          |                                                                              |                         |                          |                                                                                                    |                                                                                                     |                                                                                                    |             |                    |
|------------------|------------------------------------------|------------------------------------------------------------------------------|-------------------------|--------------------------|----------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------|-------------|--------------------|
| WAP ID           | Project                                  | Key Performance Indicator                                                    | Original Budget FY19/20 | Audited Baseline 2019/20 | Annual Target                                                                                      | 1st Quarter                                                                                         | 2nd Quarter                                                                                        | 3rd Quarter | Resources          |
| n/a              | Culverts, road signs, stormwater channel | % expenditure on procurement of culverts, road signs for stormwater channels | 500 000                 | new                      | 95% expenditure on procurement of culverts, road signs for stormwater channels by 31 December 2021 | 50% expenditure on procurement of culverts, road signs for stormwater channels by 30 September 2021 | 95% expenditure on procurement of culverts, road signs for stormwater channels by 31 December 2021 | n/a         | Expenditure report |

## 10. CONCLUSION

The SDBIP is a vital monitoring tool for the mayor and council to monitor in-year performance of the municipality. The SDBIP gives meaning to the budget and the IDP and will inform both in-year reporting in terms of section 71 of MFMA (monthly reporting), section 72 of MFMA (mid-year report) and section 46 of MSA (end-of-year annual reports). This enables the Mayor and Municipal Manager to be pro-active and take remedial steps in the event of poor performance..

The SDBIP provides the top layer of information for the performance agreements of the municipal manager and senior managers, including the outputs and deadlines for which they will be held responsible. The SDBIP aims to ensure that managers are problem-solvers, who routinely look out for unanticipated problems and resolve them as soon as possible. The SDBIP also enables the council to monitor the performance of the municipality against quarterly targets on service delivery.

  
.....  
M.M. KGWALE  
MUNICIPAL MANAGER

25/06/2021  
.....

DATE

  
.....  
J.L. MATHEBE  
MAYOR

25/06/2021  
.....

DATE

